

SPECIAL REVENUE FUND SUMMARY

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
REVENUES			
General Property Taxes	1,192,498	1,837,500	2,550,300
Other Local Taxes	8,953,561	9,185,535	9,365,135
Permits and Fees	1,026,122	800,900	1,195,969
Use of Money and Property	1,903,962	1,805,240	1,759,340
Charges for Services	10,819,355	14,462,810	15,069,110
Miscellaneous	611,032	430,700	479,700
Recovered Costs	1,232,900	1,423,728	1,729,110
Federal Aid	162,741	469,603	185,328
Other Sources and Transfers	3,088,622	3,660,684	13,766,508
TOTAL	28,990,793	34,076,700	46,100,500

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
EXPENDITURES			
Personnel Services	11,253,868	12,253,590	13,226,907
Materials, Supplies & Repairs	2,235,473	2,991,881	3,641,289
Contractual Services	4,477,785	6,308,969	5,829,423
Equipment	243,595	135,240	1,195,258
All Purpose Appropriations	6,169,754	7,571,958	4,708,291
Debt Service	2,532,801	4,815,062	17,499,332
TOTAL	26,913,276	34,076,700	46,100,500

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CEMETERIES

MISSION STATEMENT

The Bureau of Cemeteries provides cemetery services and preservation of family histories while maintaining and enhancing the natural beauty of the eight City-owned and operated cemeteries.

DEPARTMENT OVERVIEW

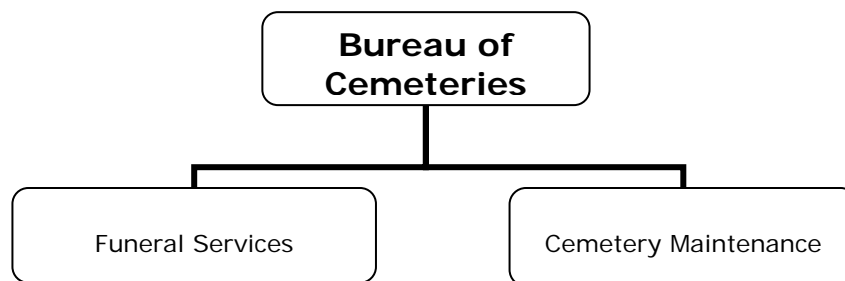
Funeral Service: The Bureau of Cemeteries provides professional funeral services meeting the needs of customers in a sensitive and courteous manner.

Cemetery Maintenance: The bureau provides preservation efforts and enhancement of the natural beauty of the eight City-owned cemeteries including the grounds and memorials that make cemeteries historic and meaningful places for the citizens of Norfolk.

The outsourcing of grounds maintenance continues with the funding of the contract with the Norfolk Sheriff's department for the grounds maintenance of Cedar Grove, Hebrew, Magnolia, and Mt. Olive Cemeteries as well as the MacArthur home site. The bureau operates a very efficient grounds maintenance program through reliance on a mixture of contracts, seasonal labor and permanent workforce.

The bureau anticipates servicing 975 funerals, installing over 585 foundations for memorials and selling 450 graves to create revenue approaching \$1,600,000 including the revenue from the cemetery Endowed Care Fund.

The Bureau of Cemeteries reports to the Department of Recreation, Parks & Open Space. The bureau has 38 employees with 17 working in Funeral Services and 21 working in Cemetery Maintenance.



BUDGET HIGHLIGHTS

The total FY 2008 budget for Cemeteries is \$2,345,100. This is a \$160,300 increase over the FY 2007 budget. This 7.3 percent increase is attributable to increased personnel costs. It also includes the increases in electricity costs, water/sewage costs, the creation of a Cemeteries Master Plan and a Cemetery Manager position at Calvary Cemetery.

KEY GOALS AND OBJECTIVES

- Provides service to over 900 funerals.
- Sell 500 graves.
- Install 585 foundations for memorials.
- Continue the implementation of a cemetery management program to capture the historic data as well as provide an accounting system.
- Renovate memorials for which no family has accepted responsibility, to make the cemeteries safer to visit and more attractive.

PRIOR YEAR ACCOMPLISHMENTS

- Provided service to 986 funerals.
- Sold 473 graves.
- Installed 607 foundations for memorials.
- Maintained 354 acres of turf at a height between two and five inches by performing 17 mowings.
- Trimmed grass around memorial 16 times.
- Continued the implementation of a cemetery maintenance program to capture the historic data.
- Renovated four above ground family crypts for which no family has accepted responsibility, to make the cemeteries safer to visit and more attractive.
- Removed a road and created a new lawn area, Section 24-A, in Calvary Cemetery. This area will meet demand for graves at Calvary Cemetery for 18-24 months.
- Provided 1,115 additional hours in maintenance through the Community Service program.
- Installed new fence at Forest Lawn, Riverside, West Point, Magnolia and Hebrew Cemeteries.

PROGRAM & SERVICES

Funeral Services- 17 employees: The provision of excellent funeral service in a polite, courteous and professional manner is our goal. We provide assistance in arranging and conducting funeral services including the sale of burial lots, the opening of graves, and assistance to funerals. The Bureau also provides the foundation for all memorials placed in the cemeteries.

Cemetery Maintenance- 21 employees: The Bureau of Cemeteries maintains 354 acres of cemetery grounds that include urban forests, turf, ornamental beds and wetland buffer zones. The Bureau provides preservation and maintenance of historic cemetery grounds.

Revenue Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Services-Cemetery	731,405	722,311	700,000	700,000
Deposits-Cemetery Trust Fund	0	0	133,150	133,150
Fees-Cemetery Foundation	195,063	157,768	152,100	152,100
Sale of-Cemetery Lots & Grave	378,729	361,229	310,700	310,700
Recovered Costs-Cemetery Operations	300,000	75,000	300,000	300,000
Operating Transfers In	234,389	635,197	588,850	749,156
TOTAL	1,852,158	1,951,505	2,184,800	2,345,100

Expenditure Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Personnel Services	1,436,517	1,413,902	1,654,212	1,807,374
Materials, Supplies and Repairs	192,278	189,214	226,624	223,827
General Operations and Fixed Costs	215,038	223,259	225,509	166,044
Equipment	37,089	45,518	54,800	49,200
All Purpose Appropriations	16,700	26,106	23,655	98,655
TOTAL	1,897,622	1,897,999	2,184,800	2,345,100

Programs & Services

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED	POSITIONS
FUNERAL SERVICES	844,400	1,064,459	1,277,424	17

The provision of excellent funeral service in a polite, courteous and professional manner is our goal. We provide assistance in arranging and conducting funeral services including the sale of burial lots, the opening of graves, and assistance to funerals. We also provide the foundation for all memorials placed in the cemeteries

Programs & Services

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED	POSITIONS
CEMETERY MAINTENANCE	1,053,599	1,120,341	1,067,676	21
The Bureau of Cemeteries maintains 354 acres of cemetery grounds that include urban forests, turf, ornamental beds and wetland buffer zones. We provide preservation and maintenance of historic cemetery grounds.				
TOTAL	1,897,999	2,184,800	2,345,100	38

Strategic Priority

TACTICAL APPROACH

To generate revenues to meet operating expenses through service to funerals, sale of graves, installation of foundations for memorials and collection of interest from the Endowed Care Fund.

PROGRAM INITIATIVE	FY 2005	FY 2006	FY 2007	FY 2008	CHANGE
Funeral service	977	986	975	975	No CHANGE

TACTICAL APPROACH

To meet the needs of area citizens by offering a variety of graves and grave prices at various cemeteries.

PROGRAM INITIATIVE	FY 2005	FY 2006	FY 2007	FY 2008	CHANGE
Grave Sales	473	450	450	450	No CHANGE

TACTICAL APPROACH

To provide timely installation of foundations for memorials.

PROGRAM INITIATIVE	FY 2005	FY 2006	FY 2007	FY 2008	CHANGE
Foundation Installation	721	585	585	585	No CHANGE

Position Summary

Position Title	Pay Grade	Minimum	Maximum	FY 2007 Positions	Change	FY 2008 Positions
Accounting Technician	OPS07	\$25,368	\$40,558	1		1
Bureau Manager	SRM04	\$56,794	\$99,958	1		1
Cemetery Manager I	OPS07	\$25,368	\$40,558	2	1	3
Cemetery Manager II	OPS10	\$32,134	\$51,369	3		3

Position Summary

Position Title	Pay Grade	Minimum	Maximum	FY 2007 Positions	Change	FY 2008 Positions
Equipment Operator II	OPS06	\$23,489	\$37,550	6		6
Equipment Operator III	OPS08	\$27,422	\$43,837	4		4
Genealogy Information Specialist	MAP04	\$33,768	\$53,984	1		1
Groundskeeper	OPS04	\$20,195	\$32,288	12		12
Groundskeeper Crew Leader	OPS08	\$27,422	\$43,837	3		3
Maintenance Supervisor II	MAP07	\$40,469	\$64,698	1		1
Division Head	SRM02	\$50,522	\$88,920	2		2
Support Technician	OPS06	\$23,489	\$37,550	2		2
TOTAL				38	1	39

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EMERGENCY PREPAREDNESS AND RESPONSE

MISSION STATEMENT

Emergency Preparedness and Response serves as the central point of contact for all Public Safety dispatch communications, emergency management for all natural and man-made disasters, and provides oversight for the City's Physical Building Security program.

DEPARTMENT OVERVIEW

The department is structured to provide three major services:

- 1) Emergency Communications/911
- 2) Emergency Management
- 3) Physical Building Security

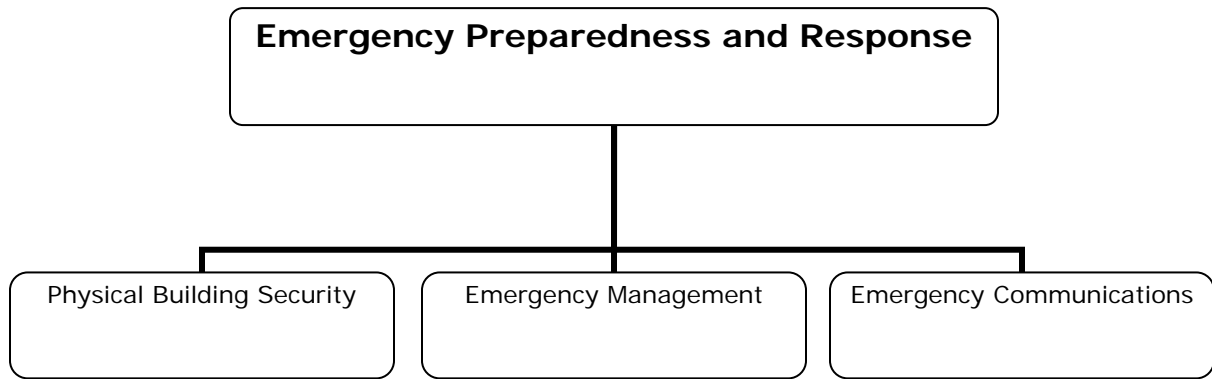
The Norfolk Division of Emergency Communications/911 serves as the first point of response for Public Safety in the City. The Emergency Communications Center (ECC) is the city's consolidated 911 and dispatch center and is manned 24 hours a day, seven days a week.

The ECC personnel respond to all 911 and non-emergency calls; are responsible for dispatching all police and fire/rescue; serves as the 24-hour point of contact for all multi-jurisdictional, state and federal notifications regarding public safety and emergency management; monitors federal and state legislation that affect 911 and dispatch procedures/protocols and funding; serve on various local and regional boards and committees; and attend regional, state, and national meetings to remain on the leading edge of the ever-changing environment of public safety communications.

The Division of Emergency Communications records and safeguards all telephone communications in and out of the ECC, as well as all public safety radio communications.

The Norfolk Division of Emergency Management (NDEM) provides services to the city organization and the community to prepare an effective response to disasters; monitors federal and state legislation and potential grants that directly impacts the provision of emergency services to the community; and provides disaster planning and recovery assistance to city departments, coordinating terrorism response related activities of various departments and assisting in delivery of terrorism awareness to city employees. Norfolk coordinates with the Federal Emergency Management Agency (FEMA), State Department of Emergency Management and surrounding local governments and military communities.

The Division of Building Physical Security provides oversight of the Top Guard security contract and the security program for City departments and agencies. This program is designed to meet the City of Norfolk's everyday and emergency building security requirements.



BUDGET HIGHLIGHTS

The total FY 2008 budget for Emergency Preparedness and Response is \$7,027,400. This is a \$820,500 increase over the FY 2007 budget. This 13.2 percent increase is attributable to personnel and associated benefits and the consolidation of security services.

KEY GOALS AND OBJECTIVES

- Continue upgrades of the radio, telephone, call management and computer aided dispatch systems in the ECC.
- Continue to revise and improve public safety and communications protocols in response to events at the Norfolk International Airport.
- Test alternate relocation site to ensure continuity of operations when evacuation of the ECC is necessary.
- Maintain state-of-the-art computer technology for the Office of Emergency Preparedness and Response.
- Continue to train and certify city staff in the National Incident Management System (NIMS) as the City of Norfolk's standard for emergency and disaster management.
- Increase the number of community awareness presentations regarding emergency preparedness and the proper use of the 911 system and the non-emergency number; and continue to provide hurricane and all hazard training for businesses, medical facilities, and community organizations.
- Act as an advisor to City departments concerning the physical security of their buildings and assist with identifying appropriate security systems.
- Partner with Norfolk Public Schools to ensure all NPS employees receive Multi-Hazard training in crises management.
- Exercise City-wide emergency notification system and increase subscriber ship prior to the 2007 hurricane season.
- Work with local jurisdictions on region wide communications system and emergency evacuation plans.
- Actively participate in local, state, and federal all hazard exercises and partner with local businesses to test their emergency response plans.

- Upgrade the Identocard access control system to Identipass Plus.
- Improve planning and training with the business community, colleges/universities and support agencies.
- Prepare, present and/or disseminate all-hazard public education and information programs and materials to City of Norfolk agencies, organizations, citizens and businesses on an on-going basis.
- Identify and document critical facilities and infrastructure vulnerable to hazards, and update annually.
- Maintain plans, procedures and guidelines to be compliant with appropriate current Federal, state and local legal authorities and policies governing emergency management.
- Provide annual training and exercise for the Emergency Operations Center primary and back-up sites to practice response and relocation functions.
- Identify potential natural and man-made hazards and assess vulnerability of special populations and geographic areas within the City of Norfolk.

PRIOR YEAR ACCOMPLISHMENTS

- Conducted a tabletop exercise with Norfolk Public Health on Pandemic Flu.
- Conducted a full scale exercise review on the spring nor'easter and Ernesto.
- Conducted a city capability assessment review of all emergency preparedness and response activities.
- All EOC/911 staff has completed the Mutual Aid process.
- Coordinator and Deputy Coordinator have both completed the EMI Professional Development Series.
- Establishes NIMS and ICS baseline and all 911/EOC staff have completed NIMS IS700.
- NIMS has been formally recognized and adopted through local resolution.
- Conducted an annual review and update of Norfolk's EOP.

Revenue Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Taxes-Emergency 911	3,781,881	3,889,196	4,007,735	\$4,007,735
Emergency Service Reports	0	1,467	500	\$1,000
Recovered Cost-Recoveries & Rebates	742,804	1,052,186	917,728	\$1,223,085
Services-Civil Emergency	63,618	63,617	102,603	\$63,000
Rollover From Last Year	0	0	151,884	\$104,813
Operating Transfers In	861,418	951,765	1,026,450	\$1,627,767
TOTAL	5,449,721	5,958,231	6,206,900	\$7,027,400

Expenditure Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Personnel Services	4,093,011	4,338,480	4,565,404	4,818,395
Materials, Supplies, and Repairs	280,937	235,748	323,478	351,139
General Operations and Fixed Cost	1,096,145	1,103,308	1,314,198	1,854,046
Equipment	1,163	2,304	3,820	3,820
TOTAL	5,471,256	5,679,840	6,206,900	7,027,400

Program & Services

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED	POSITIONS
EMERGENCY SERVICES	5,019,155	5,136,145	5,379,821	84
<p>Contribute to a safe city environment in which Norfolk citizens can feel safe and secure by manning and operating the City's only 911 Emergency Communications Center (ECC) and answering all 911 and non-emergency phone calls originating in the City for Police, Fire-Rescue calls.</p>				
EMERGENCY MANAGEMENT		299,212	336,355	5
<p>Provides services to City organizations and the community to prepare an effective response to natural, technological, and human-caused disasters.</p>				
PHYSICAL BUILDING SECURITY	660,685	771,543	1,311,224	1
<p>Provides oversight of the security program for city departments and agencies.</p>				
TOTAL	5,679,840	6,206,900	7,027,400	91

Strategic Priority: Public Safety

TACTICAL APPROACH

Maintain and continually enhance an integrated, cost-effective public safety emergency communications network.

PROGRAM INITIATIVE	FY 2005	FY 2006	FY 2007	FY 2008	CHANGE
Calls Received	565,200	565,200	565,200	600,000	34,800
Dispatched calls (annual basis)	240,000	240,000	240,000	270,000	30,000

Position Summary

Position Title	Pay Grade	Minimum	Maximum	FY 2007 Positions	Change	FY 2008 Positions
Administrative Technician	OPS08	27,422	43,837	1		1
Chief Training Officer - CES	MAP07	40,469	64,698	1		1
Civil Emergency Services Coordinator	EXE01	64,795	111,909	1		1
Deputy Emergency Services Coordinator	MAP12	55,551	88,804	2		2
Public Safety Telecommunicator Trainee	OPS07	25,368	40,558	14		14
Public Safety Telecommunicator I	OPS08	27,422	43,837	6		6
Public Safety Telecommunicator II	OPS10	32,134	51,369	54		54
Public Safety Telecommunicator III	OPS13	41,044	65,617	9		9
Security Manager	MAP08	43,051	68,820	1		1
Support Technician	OPS06	23,489	37,550	1		1
Technical Systems Administrator	ITO06	34,382	54,967	1		1
TOTAL				91		91

GOLF OPERATIONS

MISSION STATEMENT

Golf Operations provides an excellent playing experience and promotes the leisure activity of golf for the benefit of the residents of Norfolk and its visitors. This activity supports the vision of the City, provides for quality leisure facilities and enhances the quality of life in Norfolk.

DEPARTMENT OVERVIEW

The Golf fund has no City employees. The City of Norfolk operates three golf courses under contract.

Lake Wright Golf Course has a vision to be our best golf experience.

Ocean View Golf Course is viewed as our affordable golf course, or muni.

Lambert's Point is a limited golf experience. It is a 9 hole course with a driving range. Youth golf development is an ancillary goal for this course. Play began in July 2005.

BUDGET HIGHLIGHTS

The total FY 2008 budget for the Golf Fund is \$1,483,500. This budget will provide the requisite level of City operation and maintenance support specified through the contracts with the course operators. The operating budget is offset through estimated FY 2008 revenues of \$1,483,500. In addition, funds have been added to expand the Lambert's Point Maintenance Facility

KEY GOALS AND OBJECTIVES

- Advise and manage effectively the golf resources of the City in a manner that provides for an excellent golfing experience.
 - Provide a quality experience in support of Norfolk's commerce and tourism.
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Revenue Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Rental Ocean View Golf Course	0	120,181	80,000	80,000
FEE – Lake Wright Daily Green	502,431	511,536	510,000	510,000
FEE – Lake Wright Member Green	42,895	46,054	42,000	42,000
FEE – Lake Wright Driving Range	73,429	64,114	73,500	73,500
FEE – Lake Wright Electric Cart	306,388	333,144	310,000	310,000

FEE – Lake Wright Tax Collected	-579	-7,561	0	0
FEE – Lambert’s Point Daily Green	0	207,915	250,000	250,000
FEE – Lambert’s Point Driving Range	0	121,671	135,100	135,100
FEE – Lambert’s Point Electric Cart	0	66,741	82,900	82,900
Other Miscellaneous	108,477	24,296	0	0
TOTAL	1,033,041	1,488,091	1,483,500	1,483,500

Expenditure Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Materials, Supplies and Repairs	29,550	56,232	181,700	162,940
General Operations and Fixed Costs	711,288	1,285,572	1,294,800	1,320,560
All Purpose Appropriations	0	54,365	7,000	0
TOTAL	740,838	1,396,169	1,483,500	1,483,500

Programs & Services

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED	POSITIONS
Operations & Maintenance	1,396,169	1,483,500	1,483,500	0
Support the operation and maintenance of City-owned golf courses.				
TOTAL	1,396,169	1,483,500	1,483,500	0

THE NATIONAL MARITIME CENTER

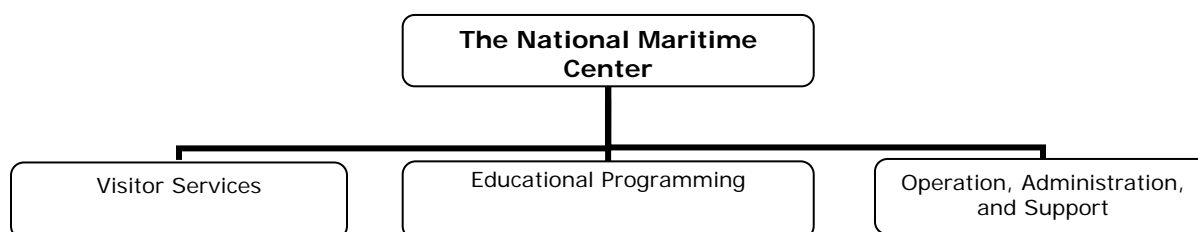
MISSION STATEMENT

Nauticus inspires and educates people with engaging and interactive experiences that celebrate our connections with today's maritime world. Nauticus is a contemporary museum that uses the natural setting of Norfolk's harbor to showcase global maritime commerce and the world's largest Navy.

DEPARTMENT OVERVIEW

Nauticus is a major tourist destination, attracting more than 250,000 guests annually. It serves as an educational resource by offering structured Virginia SOL-based programs to school age children both locally and regionally. In addition, it serves as a community resource offering a variety of programs and workshops, memberships, and volunteer opportunities that appeal to diverse audiences.

Nauticus is the home of the Battleship Wisconsin and also houses the Hampton Roads Naval Museum, a contemporary seaport museum, three field offices of the National Oceanic and Atmospheric Agency (NOAA), the Victory Rover tour boat, and the Huntington Tugboat Museum. Nauticus also operates the Banana Pier Gift Shop and, through contract, the Iron Whale Café.



BUDGET HIGHLIGHTS

The total FY 2008 budget for The National Maritime Center is \$4,870,200. This is a \$756,700 increase over the FY 2007 budget. This 18.4 percent increase is attributable to the transfer of ownership of the Battleship Wisconsin from the U.S. Navy to the City of Norfolk and includes both operating expense increases and personnel enhancements.

KEY GOALS AND OBJECTIVES

- Improve the visitor experience at Nauticus through a more welcoming, knowledgeable staff, a more visitor-friendly building, refreshed, compelling exhibits, and additional educational and theater programs.
 - Plan and develop a full new series of engaging permanent and temporary exhibits at Nauticus that revitalize our public image with fresh, exciting, contemporary, highly innovative exhibits.
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- Relate programs and exhibits to the Virginia SOLs and the state curriculum.
- Execute the comprehensive plan to accept stewardship of the Battleship Wisconsin permanently in downtown Norfolk and to use the ship to tell the larger story of the Navy in Norfolk and around the world.
- Become a regional and national information resource center on contemporary shipping, naval and maritime technology, maritime design and social impacts of today's naval, port and maritime activities. Become a nationally recognized producer and distributor of contemporary maritime museum digital resources.
- Continue to play a leadership role in the downtown/waterfront activities and development by supporting and encouraging cooperative marketing, programming and problem-solving.
- Improve and increase public and private support for Nauticus' development by focused fundraising, with an FY2008 goal of \$500,000 in gifts.

PRIOR YEAR ACCOMPLISHMENTS

- Reorganized Nauticus. Headed by a new board of community leaders representing major regional companies, Nauticus is moving forward with a dynamic strategic plan that includes expanding and improving facilities, staffing and exhibits.
- Completed the application to accept stewardship of the Wisconsin from the Navy. Acceptance by the Navy will ensure that battleship permanently will remain a part of the downtown Norfolk landscape. It is anticipated that the plan will be approved by the Navy within the next 6 months. Then, work will begin to open interior spaces to the public, begin innovative interpretive programming, and offer special access to the ship for both social events and scout or other youth group overnight camping.
- Nauticus' partnership with NOAA continued to flourish with the hosting of the exhibit, Treasures of NOAA's Ark; a visit by Max Mayfield, the director of NOAA's National Hurricane Center; the hosting of the first-ever live interactive broadcast from the USS Monitor and the first NOAA@Nauticus Hurricane Camp; and the opening of The Living Shoreline exhibit, the first phase of NOAA's next exhibit gallery.
- Reached 15,000 Norfolk Public School Students through contracted field trips to Nauticus in the last school year. All NPS Kindergarten, Third Grade, Fourth Grade, Fifth Grade and Sixth grade students explored Nauticus exhibits and experienced immersive educational demonstrations to support school curriculum and state SOL's.
- Taught over 200 teachers, 4,000 students and 56 elementary schools about the Chesapeake Bay, pollution, and local ecology, through a series of specialized teacher workshops in the use of environmental models called Envirosapes.
- Continued to be a preferred host site for scientific and educational gatherings, including: Norfolk Public Schools monthly Science Chair meetings, the regional conference for the Hampton Roads Association of Environmental Education, a meeting of the Region 2 Math and Science Coalition, the National Park Service's Chesapeake

Bay Gateways Network, and the kick-off celebration for the NASA Explorer School program.

- Hosted the Norfolk Public School Regional Science Fair for the second year in a row. Featuring student science projects from the third, fourth, and fifth grades, educators from Nauticus and community partners shared in judging and in presenting awards to participants sharing this notable event with over 250 guests.
- Partnered with NOAA's National Marine Sanctuaries to develop a new exhibition about a submersible called the Clelia. This submersible was used to explore and research numerous shipwreck sites, including the USS Monitor. Visitors will be able to enter a life-size mock-up of the sub and operate remote-controlled cameras and a robotic arm, and view actual artifacts from the Monitor.
- Continued to host weekly science segments on WVEC Channel 13, monthly science segments on WAVY Channel 10 and numerous presentations on various WHRO programs.
- Continued its ninth year of special field trips for Norfolk Public Schools' students, sponsored by local philanthropist, Mr. Pete Decker.
- Started a new contract outreach program for the Norfolk Public Schools Title 1 students. Nauticus educators visit the District's outdoor facility, called Camp Young, in Chesapeake, and present hands-on demonstrations about ecology, the environment, water quality and animal adaptations.
- Continued executing a successful grant writing plan, resulting in major grants received or committed in FY07 from Wachovia Foundation (\$50,000 over two years), Verizon Foundation (\$13,500 over two years), Beazley Foundation (\$20,000, verbal commitment), and NOAA B-Wet (\$142,000 over two years). Nauticus received an award of \$26,000 to offer multi-year oceanography workshops to elementary and middle school teachers in Norfolk Public Schools and Portsmouth Public Schools. Nauticus is also the only member of the national Alliance to offer these specialized workshops to targeted, high-needs Districts.
- By following best practices in fundraising, Nauticus increased its individual and corporate donations to the annual fund by 286 percent for fiscal year 2006 and met its goal of \$200,000 in unrestricted annual support. In fiscal year 2007, department is on track to meet our goal of \$400,000 by year end.

Revenue Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Admissions	802,350	723,686	900,500	1,200,000
Membership	33,919	31,068	35,000	45,000
Retail, Food & Merchandise	801,971	800,811	835,000	777,600
Facility Rental	91,836	108,768	110,000	118,500
Fed Government Special Revenue	197,076	99,124	367,000	122,328
Recreational Activities (Cruise Ships)	1,211,625	0	0	0
Revenue – Other Miscellaneous	86,909	153,468	120,000	169,000
General Fund Supplement	850,000	1,500,000	1,746,000	2,437,772
TOTAL	4,075,686	3,416,925	4,113,500	4,870,200

Expenditure Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Personnel Services	2,139,434	1,902,378	2,234,835	2,610,626
Materials, Supplies and Repairs	814,214	721,453	874,063	1,239,099
General Operations and Fixed Costs	819,382	712,434	604,602	620,462
Equipment	12,071	344	10,000	10,013
All Purpose Appropriations	368,587	350,160	390,000	390,000
TOTAL	4,153,688	3,686,769	4,113,500	4,870,200

Programs & Services

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED	POSITIONS
VISITOR SERVICES	996,766	1,011,484	1,055,303	6

Provide service to support general operations of the museum, and to ensure a well-maintained, safe and clean facility.

Programs & Services

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED	POSITIONS
EDUCATIONAL PROGRAMMING	515,179	578,106	533,910	6
Produce and promote education-related or educational programs and exhibits targeting the general public and school students. Ensure educational programs are incorporated in the Virginia Standards of Learning.				
OPERATION, ADMINISTRATION, & SUPPORT	1,648,741	1,893,853	2,650,004	17
Operations - provide administrative support, leadership, and overall management and coordination of services. Support - procure, set-up, operate, maintain, develop, and promote Nauticus' facility, including Battleship Wisconsin.				
GIFT SHOP	473,623	533,377	531,427	2
Operate a specialty retail outlet offering decorative, educational and novelty gift items to our visitors. Coordinate and implement collectable promotional items for the USS Wisconsin.				
SPECIAL EVENTS & CONFERENCE MANAGEMENT	52,460	96,680	99,556	2
Assemble and coordinate Special Events by promoting activities with local businesses, civic groups, maritime organizations, memberships, and public schools in the Hampton Roads areas.				
TOTAL	3,686,769	4,113,500	4,870,200	33

Position Summary

Position Title	Pay Grade	Minimum	Maximum	FY 2007 Positions	Change	FY 2008 Positions
Accountant I	OPS10	32,134	51,369	1	-1	0
Accountant IV	MAP09	45,831	73,270	1		1
Accounting Technician	OPS07	25,368	40,558	2		2
Administrative Secretary	OPS09	29,671	47,438	1		1
Assistant Director of Maritime Center	SRM05	60,344	106,204	1	-1	0
Curator	MAP07	40,469	64,698	1		1
Director of Maritime Center	EXE03	85,218	147,364	1		1
Education Manager	MAP09	45,831	73,270	1		1
Education Specialist	OPS08	27,422	43,837	3		3

Position Summary

Position Title	Pay Grade	Minimum	Maximum	FY 2007 Positions	Change	FY 2008 Positions
Electrician II	OPS09	29,671	47,438	1		1
Electronics Technician I	OPS09	29,671	47,438	1		1
Electronics Technician II	OPS10	32,134	51,369	1		1
Grant & Development Coordinator	MAP09	45,831	73,270	1		1
Maintenance Mechanic I	OPS07	25,368	40,558	1		1
Maintenance Mechanic II	OPS08	27,422	43,837	1	-1	0
Maintenance Supervisor I	MAP05	35,841	57,299	1		1
Management Analyst III	MAP09	45,831	73,270	0	1	1
Manager of Visitor Marketing	MAP10	48,828	78,058	1		1
Manager of Visitor Services	MAP07	40,469	64,698	1		1
Marine Life Specialist	OPS08	27,422	43,837	1		1
Maritime Operations Manager	MAP10	48,828	78,058	1		1
Property Manager	MAP 11	52,061	83,229	1		1
Public Relations Specialist	MAP07	40,469	64,698	1		1
Sales Representative	MAP06	38,071	60,862	2		2
Senior Exhibits Manager/Designer	MAP08	43,051	68,820	1		1
Support Technician	OPS06	23,489	37,550	1		1
Visitor Services Assistant	OPS06	23,489	37,550	5	-1	4
Visitor Services Specialist	MAP04	33,768	53,984	3	-1	2
TOTAL				37	-4	33

Positions above have been reassigned to Special Project positions and additional staff have been added as special project positions for USS Wisconsin.

PUBLIC AMENITIES

MISSION STATEMENT

The mission of the Public Amenities Fund is to promote cultural and entertainment activity in the downtown area by improving existing and preparing for new downtown civic facilities.

DEPARTMENT OVERVIEW

As Norfolk continues to grow as a tourist and visitor destination, physical improvements to existing cultural and entertainment facilities and planning and preparation for new venues are needed. Since FY 2003, revenue received from one percentage point of the meals and hotel/motel taxes are set aside in the Public Amenities special revenue fund as a means of providing financial resources for these purposes. Funds are used to make needed improvements to public amenities and cultural facilities

BUDGET HIGHLIGHTS

The revenue for FY 2008 is estimated to be \$12,357,400, which includes \$7.0 million from the public amenities escrow fund. Approved expenditures for FY 2008 include the transfer to the Capital Improvement Program (CIP) to replace the Scope scoreboard, to fund upgrades to Chrysler Hall, and to partially fund the Conference Center project. Funds are also appropriated for payment of the Conference Center debt service. The remaining funds and accrued escrow will be set aside for the payment of future debt service of the Conference Center.

Revenue Summary				
	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Taxes-Hotel and Motel	831,410	868,498	857,100	902,900
Taxes-Food and Beverage	4,119,380	4,195,867	4,320,700	4,454,500
Rollover from Public Amenities Escrow Fund	0	0	0	7,000,000
TOTAL	4,950,790	5,064,365	5,177,800	12,357,400

Expenditure Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Transfer to CIP Program	5,550,000	4,250,000	1,225,000	9,050,000
Challenge Grants	545,000	610,000 ¹	600,000	0
Debt Service (Conference Center)	0	0	0	1,827,447
All Purpose Appropriations/Future Public Amenities Escrow Fund	0	204,365	3,352,800	1,479,953
TOTAL	6,095,000	5,064,365	5,177,800	12,357,400

Note: In FY 2005, additional expenditures for CIP were funded from the public amenities escrow fund.

¹ The amount reflects a reduction of \$5,000 from the FY 2006 approved appropriation of \$615,000, which was unspent in FY 2006 and reprogrammed to FY 2007.

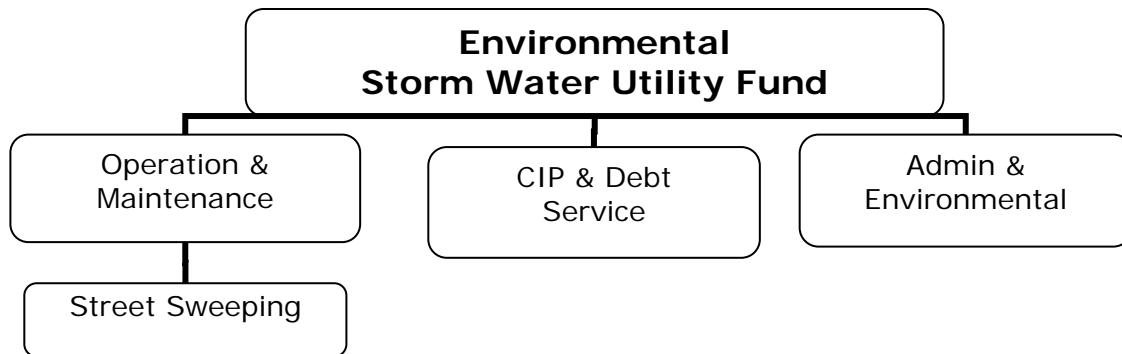
STORM WATER MANAGEMENT

MISSION STATEMENT

The mission of Environmental Storm Water Management is to improve the quality of storm water runoff by reducing pollutants entering the storm water system, and minimize property damage and inconvenience associated with flooding.

DEPARTMENT OVERVIEW

The Division of Environmental Storm Water Management is divided into three main branches: system operation and maintenance, street sweeping, and CIP and debt service. Together, these branches work together to meet the division's goals and ultimately satisfy the mission statement.



BUDGET HIGHLIGHTS

The total FY 2008 budget for the Storm Water Utility Fund is \$10,516,100. This is a \$306,300 increase over the FY 2007 budget. This 3 percent increase is attributable to a planned fee increase in the residential and commercial storm water rate. This rate increase will support the expansion of programs and services such as street sweeping.

KEY GOALS AND OBJECTIVES

- Promote continuous improvement and ensure projects and activities are completed in a timely fashion.
- Maintain a high level of customer service.
- Utilize GIS and update storm water maps.
- Administer street sweeping program.
- Comply with environmental regulations and VPDES permit.
- Administer the dredging program.
- Conduct a dynamic public information and education program.

PRIOR YEAR ACCOMPLISHMENTS

- Provided for the operation and maintenance of the storm water system, including pump stations, pipes, structures, best management practices (BMPs), and ditches.
- Provided street sweeping throughout the City.
- Provided funds for CIP and CIP debt services for storm water projects to reduce flooding.
- Maintained the City's Virginia Pollutant Discharge Elimination System (VPDES) permit requirements.
- Provided public information concerning storm water and related issues.

Revenue Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Disaster Relief Aid	485,199	0	0	0
Fees-Storm Water Management	7,195,235	7,240,597	10,199,800	10,506,100
Gain on Sale of Assets	14,012	1,660	0	0
Interest on Investments	14,129	10,516	10,000	10,000
Revenue-Other Miscellaneous	763	92,661	0	0
Sale of Materials & Supplies	356	0	0	0
TOTAL	7,709,694	7,345,434	10,209,800	10,516,100

Expenditures Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Personnel Services	3,119,752	2,989,025	3,137,634	3,319,471
Materials, Supplies and Repairs	899,885	928,990	1,179,361	1,215,126
General Operations and Fixed Costs	365,525	323,789	1,580,493	593,207
Equipment	20,707	195,429	56,620	1,082,225
All-Purpose Appropriations	837,500	837,500	695,990	746,369
Debt Service	2,335,786	1,797,615	3,559,702	3,559,702
TOTAL	7,579,155	7,072,348	10,209,800	10,516,100

Programs & Services

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED	POSITIONS
STORM WATER SYSTEM OPERATION & MAINTENANCE	4,253,133	4,492,303	4,628,414	55
Provide the operation and maintenance of the storm water system including repairs to existing infrastructure, continuous cleaning of the system and infrastructure upgrades in areas with insufficient drainage.				
STREET SWEEPING	1,021,600	2,157,795	2,327,984	26
Provide street sweeping throughout the City to remove debris that impedes the flow of storm water resulting in flooding; reduce the amount of pollutants entering the City's storm water system; and maintain a clean and appealing environment.				
STORM WATER CIP DEBT SERVICE	1,797,615	3,559,702	3,559,702	0
Provide funds for CIP & CIP Debt Service for storm water projects on an annual basis. The amount is increased over the prior year reflecting increase in cash financing of Capital Projects.				
TOTAL	7,072,348	10,209,800	10,516,100	81

Strategic Priority: Community Building

TACTICAL APPROACH

Minimize property damage and inconvenience resulting from flooding

PROGRAM INITIATIVES	FY 2005	FY 2006	FY 2007	FY 2008	Change
Number of Drain Structures Cleaned	7,562	6,900	6,900	6,900	0
Linear Feet of Ditches Cleaned	188,571	145,000	125,000	130,000	5,000

TACTICAL APPROACH

To improve the water quality of storm water run off

PROGRAM INITIATIVES	FY 2005	FY 2006	FY 2007	FY 2008	Change
Curb miles swept	44,059	39,000	20,000	26,000	6,000
Environmental Complaint Response	116	106	90	100	10

Position Summary

Position Title	Pay Grade	Minimum	Maximum	FY 2007 Positions	Change	FY 2008 Approved
Accountant I	OPS10	32,134	51,369	1		1
Accounting Technician	OPS07	25,368	40,558	3		3
Automotive Service Attendant	OPS06	23,489	37,550	1		1
Civil Engineer II	MAP10	48,828	78,058	2		2
Civil Engineer III	MAP11	52,061	83,229	2		2
Construction Inspector II	OPS11	34,834	55,690	0	1	1
Crew Leader I	OPS08	27,422	43,837	7		7
Crew Leader II	OPS09	29,671	47,438	0	1	1
Engineering Technician II	OPS10	32,134	51,369	2		2
Environmental Engineer	MAP09	45,831	73,270	1		1
Environmental Specialist I	OPS10	32,134	51,369	1		1
Environmental Specialist II	OPS12	37,794	60,417	1		1
Equipment Operator II	OPS06	23,489	37,550	9	1	10
Equipment Operator III	OPS08	27,422	43,837	11	2	13
Equipment Operator IV	OPS09	29,671	47,438	1		1
GIS Technician	OPS10	OPS10	OPS10	1		1
Landscape Coordinator I	OPS11	34,834	55,690	1		1
Maintenance Worker I	OPS03	18,751	29,980	15		15
Maintenance Worker II	OPS04	20,195	32,288	2		2
Management Analyst II	MAP08	43,051	68,820	1		1
Manager of Budget & Accounting	SRM04	56,794	99,958	1		1
Public Information Specialist II	MAP06	38,071	60,862	1		1
Senior Utility Maintenance Supervisor	OPS12	37,794	60,417	2		2
Storm Water Engineer	SRM05	60,344	106,204	1		1
Storm Water Operations Manager	MAP11	52,061	83,229	1		1
Support Technician	OPS06	23,489	37,550	2		2
Utility Maintenance Mechanic I	OPS07	25,368	40,558	1		1
Utility Maintenance Mechanic II	OPS08	27,422	43,837	1		1
Utility Maintenance Supervisor	OPS11	34,834	55,690	4		4
Total				76	5	81

TOWING & RECOVERY OPERATIONS FUND

MISSION STATEMENT

The mission of Towing & Recovery Operations is to improve neighborhood livability by providing reliable dispatching of towing services, storage of vehicles and recovery or disposal of vehicles.

DEPARTMENT OVERVIEW

The Towing & Recovery Operation has a staff of nine persons who respond to all towing requests from City and state agencies. The division dispatches towing providers, sends written notification to owners and lien holders, disposes of all vehicles, and maintains records of all tows and final disposition of vehicles.

BUDGET HIGHLIGHTS

The total FY 2008 budget for the Towing and Recovery Department is \$1,947,500. This amount represents level funding from fiscal year 2007. Any increases in personnel are absorbed within the existing appropriation.

KEY GOALS AND OBJECTIVES

To provide effective and efficient towing service for City and state agencies by performing the following:

- Provide towing service within a thirty-minute response time.
 - Hold bi-weekly auctions.
 - Reduce the amount of time a vehicle spends on lot between the time of entry and time of disposal.
 - Provide for the clean-up of the right-of-way and small vacant lot clean-ups. This includes the removal and disposal of shopping carts, maintenance of retention ponds, removal of illegal signs, clean-up of illegal dumping and the management of small vacant lot clean-ups.
-

PRIOR YEAR ACCOMPLISHMENTS

- Continued effective collaboration with towing companies, State agencies, Police, Public Health, etc., regarding the towing program.
 - Towed over 8,000 vehicles of which 2,800 were nuisance and abandoned.
 - Provided efficient and effective customer oriented towing & recovery service.
-

Revenue Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Interest on Investments	0	25,623	0	0
Sale of Salvage Materials	759,940	836,770	768,240	768,240
Towing Fees	549,958	629,640	973,260	973,260
Sale of Property	190	0	0	0
Parking - Miscellaneous	0	174	0	0
Revenue – Other Miscellaneous	1,160	0	0	0
Rec. Costs – Nuisance Abatement	80,090	85,190	206,000	206,000
TOTAL	1,391,338	1,577,397	1,947,500	1,947,500

Expenditure Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Personnel Services	391,169	413,840	431,441	434,170
Materials, Supplies and Repairs	50,909	62,992	79,609	81,220
General Operations and Fixed Costs	665,261	759,414	1,098,250	1,053,910
Equipment	1,394	0	10,000	50,000
All Purpose Appropriations	143,016	127,129	178,200	178,200
Debt Service	0	0	150,000	150,000
TOTAL	1,251,749	1,363,375	1,947,500	1,947,500

Programs & Services

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED	POSITIONS
TOWING & RECOVERY OPERATIONS	1,204,830	1,741,500	1,741,500	8
Provides dispatching of towing services working with the police and public health departments for towing of nuisance and abandoned vehicles, vehicles that violate traffic and parking regulations, vehicles in accidents, and stolen vehicles. Provides storage and recovery operations or disposal services for vehicles.				
VACANT LOT CLEAN-UP PROGRAM	158,545	206,000	206,000	1
Provides for the clean up of the right-of-way and small vacant lot clean-ups. This includes the removal and disposal of shopping carts, maintenance of retention ponds, removal of illegal signs, clean-up of illegal dumping, in addition to the management of small vacant lot clean-ups (one day jobs).				
TOTAL	1,363,375	1,947,500	1,947,500	9

Strategic Priority: Community Building, Public Safety

TACTICAL APPROACH

Minimize the number of inoperable nuisance and abandoned motor vehicles from City neighborhoods and streets.

PROGRAM INITIATIVES	FY 2005	FY 2006	FY 2007	FY 2008	Change
Number of nuisance vehicles removed	1,128	1,025	1,386	1,515	129
Number of abandoned vehicles removed	1,515	1,775	1,700	1,768	68

Strategic Priority: Public Safety

TACTICAL APPROACH

Assist Norfolk Police & Fire Departments with investigations.

PROGRAM INITIATIVES	FY 2005	FY 2006	FY 2007	FY 2008	Change
Number of Police & Fire Department vehicles requested tows	2,837	4,267	3,045	3,105	60
Bicycle recovery	0	588	648	690	42

Position Summary

Position Title	Pay Grade	Minimum	Maximum	FY 2007 Positions	Change	FY 2008 Positions
Accounting Technician	OPS07	25,368	40,558	6		6
Administrative Assistant II	MAP03	31,840	50,898	1		1
Equipment Operator II	OPS06	23,489	37,550	1		1
Towing Operations Manager	SRM01	47,753	84,045	1		1
TOTAL				9		9

CRUISE SHIP TERMINAL

MISSION STATEMENT

The Half Moone Cruise and Celebration Center seeks to create additional revenue for the City of Norfolk through managing and marketing cruise ship operations at the port of Norfolk, both directly (tariff charges, head tax, etc.) and indirectly (passenger spending, hotel room nights, etc). Half Moone will maintain Norfolk as the premier East Coast cruise gateway to Bermuda, the Bahamas, the Caribbean and Canada/New England.

The newly completed Center also seeks to be the premier special event venue in Norfolk, offering unique spaces and spectacular views for public and commercial events.

DEPARTMENT OVERVIEW

Since 2001, the City of Norfolk has hosted more than 400,000 cruise ship passengers, equating to nearly \$43 million in regional passenger spending. Cruise industry leaders such as Carnival, Holland America, Celebrity and Radisson (now Regent) have operated in Norfolk and the world's second-largest line, Royal Caribbean International, has committed to fifteen sailings in 2007. In order to accommodate its growing cruise activity, in March 2007, the City completed constructing an 80,000-square-foot terminal at its downtown pier facility adjacent to Nauticus. The Half Moone Cruise & Celebration Center is the only cruise homeport facility in the Commonwealth of Virginia. The project's scope also included an enhanced ground transportation area in front of Nauticus and "back of house" improvements to better facilitate ship provisioning. Additional specifics include:

- Half Moone entry pavilion in Town Point Park.
- Two-way bridge system for incoming and outgoing passengers.
- 14,000-square-foot passenger waiting/processing area.
- Terminal-to-ship mobile gangway from second floor processing area.
- Nearly 30,000 square feet of luggage lay-down space.
- Dedicated luggage screening area.
- Contemporary Customs & Border Protection space (10,000 square feet).

Norfolk's positioning as an East Coast drive market is still a factor in the cruise program's success. In addition, passenger counts from recent years indicate Norfolk-based cruise lines are also drawing heavily from outside a 300-mile radius. In 2005, for instance, Florida and Texas were among the top five passenger states. This, coupled with Norfolk's diversity of itinerary options (Bahamas, Bermuda, Canada/New England and the Caribbean), makes it an attractive port for cruise lines to call home.

BUDGET HIGHLIGHTS

The total FY 2008 budget for the Cruise Ship Terminal is \$2,998,000. This is a \$2,084,600 increase over the FY 2007 budget. This increase is attributable to increased operations and fixed costs, primarily utilities and debt service of the new Half Moone Center.

KEY GOALS AND OBJECTIVES

- Spearheading a community effort to position Norfolk as the most passenger-focused port in the country. The City aims to foster long-term partners with distinct cruise itineraries and market segments.
- Operate a state of the art cruise ship terminal.
- Host 90,000 passengers in FY 2008.
- Become one of the premier venues with the Half Moone Cruise and Celebration Center in Norfolk for hosting special events, from business lunches to full banquets.

PRIOR YEAR ACCOMPLISHMENTS

- Hosted 27 port calls, over 66,000 passengers and 40,000 crew. Passenger spending in Norfolk estimated at over \$7 million.

Revenue Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Recreational Activities (Cruise Ships)	0	745,054	765,900	1,150,969
Loan From the General Fund	0	0	0	1,481,531
Rollover From Last Year	0	0	0	302,500
Transfer In From Other Funds	0	250,000	147,500	63,000
Total	0	995,054	913,400	2,998,000

Expenditure Summary

	FY 2005 ACTUAL	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Personnel Services	0	196,243	230,064	236,871
Materials, Supplies and Repairs	0	40,844	127,046	367,969
General Operations and Fixed Costs	0	70,009	191,117	221,163
Debt Service	0	0	365,173	2,171,997
TOTAL	0	307,096	913,400	2,998,000

Programs & Services

	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED	POSITIONS
RECREATION ACTIVITIES/CRUISE SHIP	307,096	913,400	2,998,000	3
Manage and market the Half Moone Cruise and Celebration Center. Operate a state of the art cruise ship terminal. Provide a premier special events venue.				
TOTAL	307,096	913,400	2,998,000	3

Position Summary

Position Title	Pay Grade	Minimum	Maximum	FY 2007 Positions	Change	FY 2008 Positions
Crew Leader I/Housekeeping*	OPS08	27,422	43,837	1	-1	0
Maintenance Mechanic II	OPS08	27,422	43,837	1		1
Manager of Cruise Operations & Marketing	SRM02	50,522	88,920	1		1
Visitor Services Specialist	MAP04	33,768	53,984	1		1
TOTAL				4	-1	3

*Crew Leader I/Housekeeping reclassified to a special project position.

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TAX INCREMENT FINANCING

MISSION STATEMENT

Provide funds for debt service associated with the City's Section 108 HUD loan for infrastructure improvements related to the Hope VI project in the Broad Creek section of the City.

DEPARTMENT OVERVIEW

The TIF fund has no employees. The TIF fund provides for all real estate tax revenues associated with the growth in the assessed value of real property in the area of the City known as the Broad Creek Renaissance over a base year beginning January 1, 2003.

BUDGET HIGHLIGHTS

The FY 2008 approved budget for the TIF fund is \$2,555,300.

Revenue Summary			
	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Taxes - Real Property (current)	1,192,498	1,837,500	2,550,300
Interest on Investments	1,293	2,000	5,000
TOTAL	1,193,791	1,839,500	2,555,300

Expenditure Summary			
	FY 2006 ACTUAL	FY 2007 APPROVED	FY 2008 APPROVED
Debt Service	735,186	735,187	735,186
Debt Service – Cost of Issuance	0	5,000	5,000
All-Purpose Appropriations	0	1,099,313	1,815,114
TOTAL	735,186	1,839,500	2,555,300

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