

Investment Performance Review  
Period Ending April 30, 2021

# Employees' Retirement System of the City of Norfolk

---





Equities	Index Returns (%)					
	Month	3 M	YTD	1 Year	3 Yr Ann	5 Yr Ann
S&P 500 Total Return	5.34	12.98	11.84	45.98	18.67	17.42
Russell Midcap Index	5.10	13.95	13.65	59.57	16.71	15.58
Russell 2000 Index	2.10	9.55	15.07	74.91	15.23	16.48
Russell 1000 Growth Index	6.80	8.61	7.81	51.41	25.37	22.88
Russell 1000 Value Index	4.00	16.77	15.70	45.92	12.30	12.15
Russell 3000 Index	5.15	12.33	11.83	50.92	18.95	17.67
MSCI EAFE NR	3.01	7.74	6.59	39.88	6.27	8.87
MSCI EM NR	2.49	1.71	4.83	48.71	7.51	12.50

Fixed Income	Index Returns (%)					
	Month	3 M	YTD	1 Year	Mod. Adj. Duration	Yield to Worst
U.S. Aggregate	0.79	(1.91)	(2.61)	(0.27)	6.39	1.51
U.S. Corporate Investment Grade	1.11	(2.34)	(3.59)	4.46	8.54	2.18
U.S. Corporate High Yield	1.09	1.61	1.95	19.67	3.85	3.99
Global Aggregate	1.26	(2.39)	(3.25)	3.95	7.40	1.13

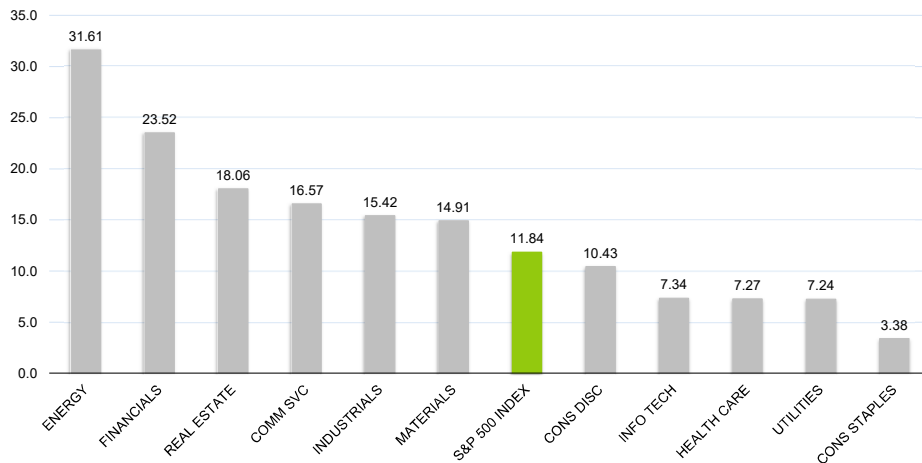
Key Rates	Levels (%)				
	04/30/21	12/31/20	12/31/19	12/31/18	12/31/17
US Generic Govt 3 Mth	0.00	0.06	1.54	2.35	1.38
US Generic Govt 2 Yr	0.16	0.12	1.57	2.49	1.88
US Generic Govt 10 Yr	1.63	0.91	1.92	2.68	2.41
US Generic Govt 30 Yr	2.30	1.64	2.39	3.01	2.74
ICE LIBOR USD 3M	0.18	0.24	1.91	2.81	1.69
Euribor 3 Month ACT/360	(0.54)	(0.55)	(0.38)	(0.31)	(0.33)
Bankrate 30Y Mortgage Rates Na	3.11	2.87	3.86	4.51	3.85
Prime	3.25	3.25	4.75	5.50	4.50

Russell Indices Style Returns *							
	V	B	G		V	B	G
L	15.7	11.6	7.8	L	2.8	20.9	38.4
M	18.5	13.6	5.0	M	4.9	17.0	35.5
S	23.6	15.1	7.2	S	4.6	19.9	34.5
	YTD				2020		

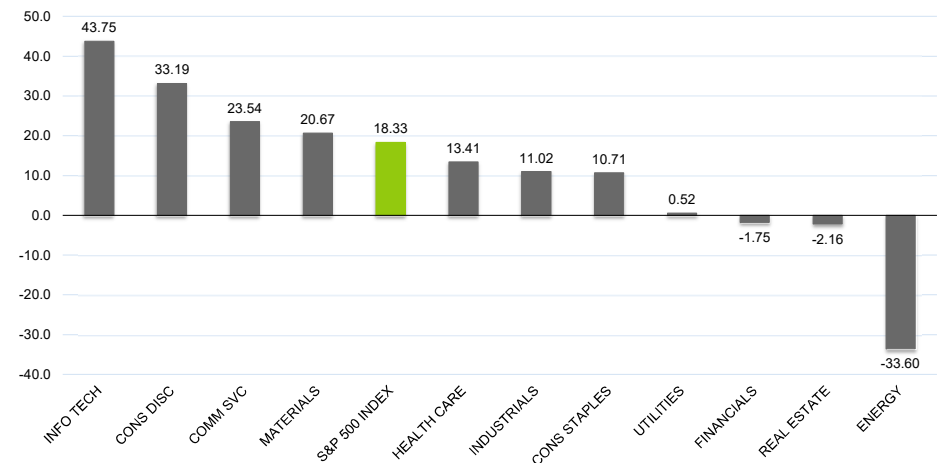
Currencies	Levels		
	04/30/21	12/31/20	12/31/19
Euro Spot	1.20	1.22	1.12
British Pound Spot	1.38	1.37	1.33
Japanese Yen Spot	109.31	103.25	108.61
Swiss Franc Spot	0.91	0.89	0.97

Commodities	Levels		
	04/30/21	12/31/20	12/31/19
Oil	63.58	48.63	54.44
Gasoline	2.90	2.25	2.59
Natural Gas	2.93	2.61	2.29
Gold	1,767.70	1,902.80	1,187.30
Silver	25.87	26.53	16.50
Copper	446.80	352.65	283.85
Corn	673.25	480.25	418.50
BBG Commodity TR Idx	192.93	166.63	172.00

YTD Sector Returns



2020 Sector Returns



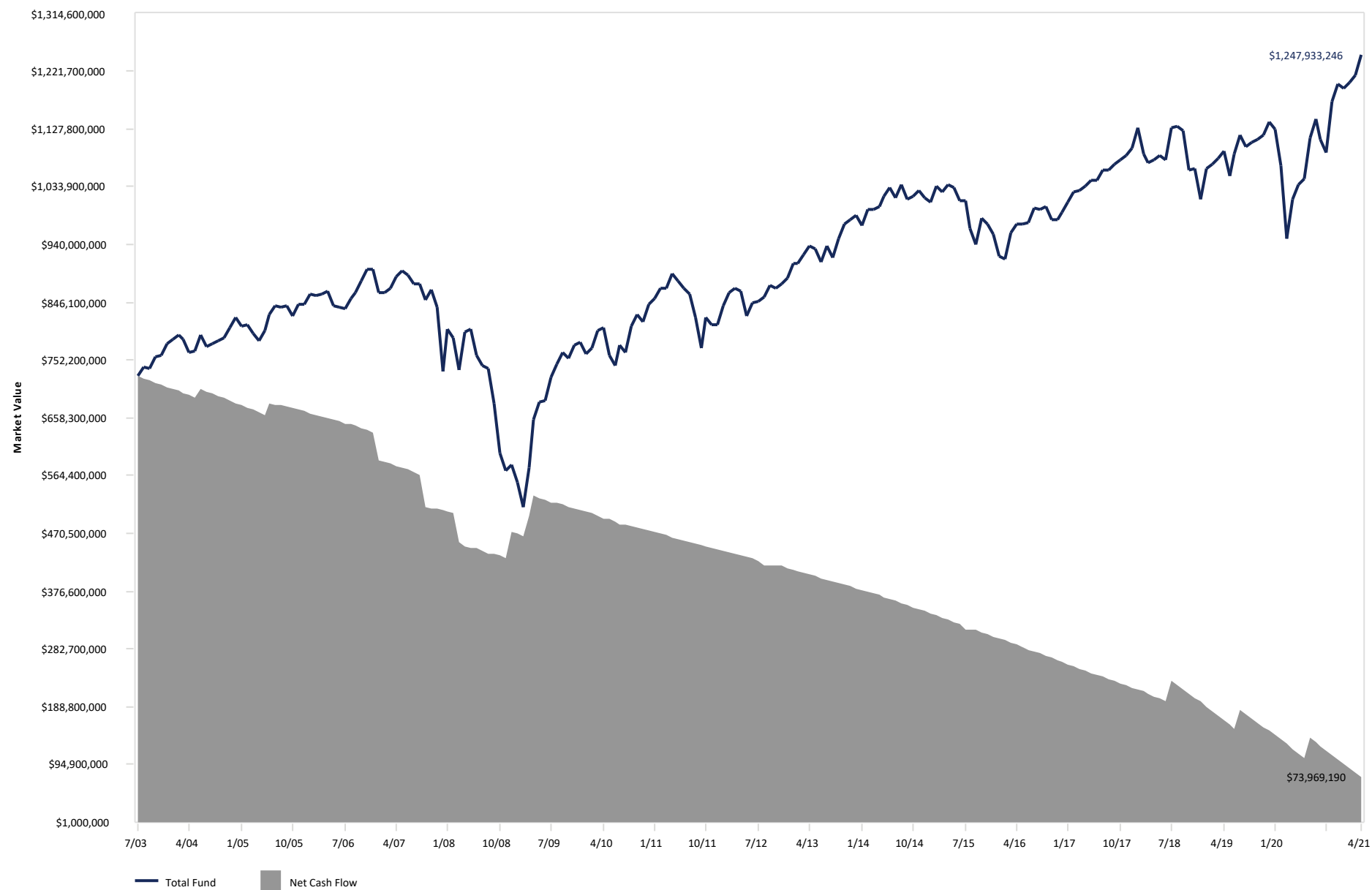
Source: Bloomberg & Investment Metrics. For informational purposes only and should not be regarded as investment advice. Information is based on sources and data believed to be reliable, but AndCo Consulting cannot guarantee the accuracy, adequacy or completeness of the information. The material provided herein is valid only as of the date of distribution and not as of any future date.

\*Heat maps are displayed utilizing a 9-color scale, with green as the highest return for the time period noted and red as the lowest return for the time period noted. Color scales within each time period are mutually exclusive.

# Employees' Retirement System of the City of Norfolk

## Schedule of Investable Assets

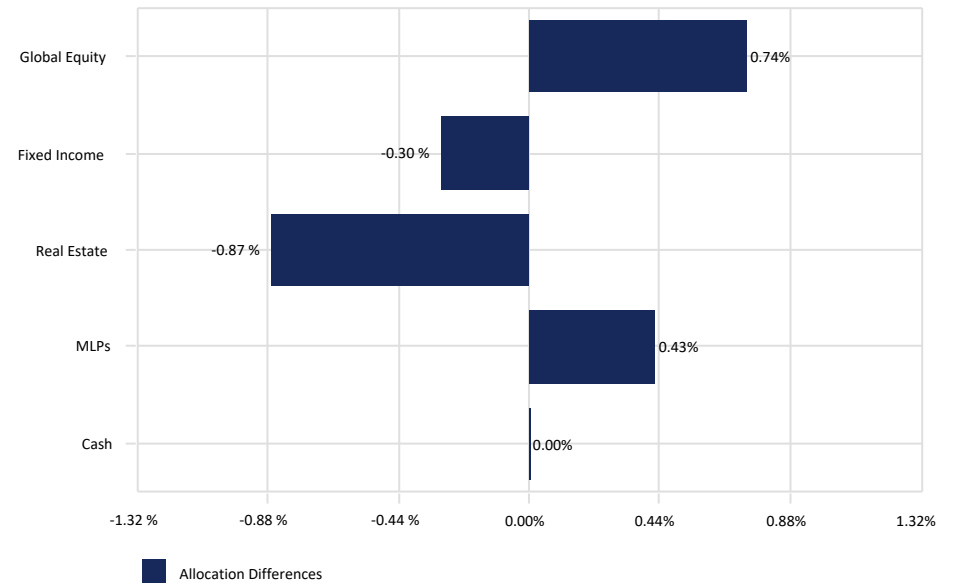
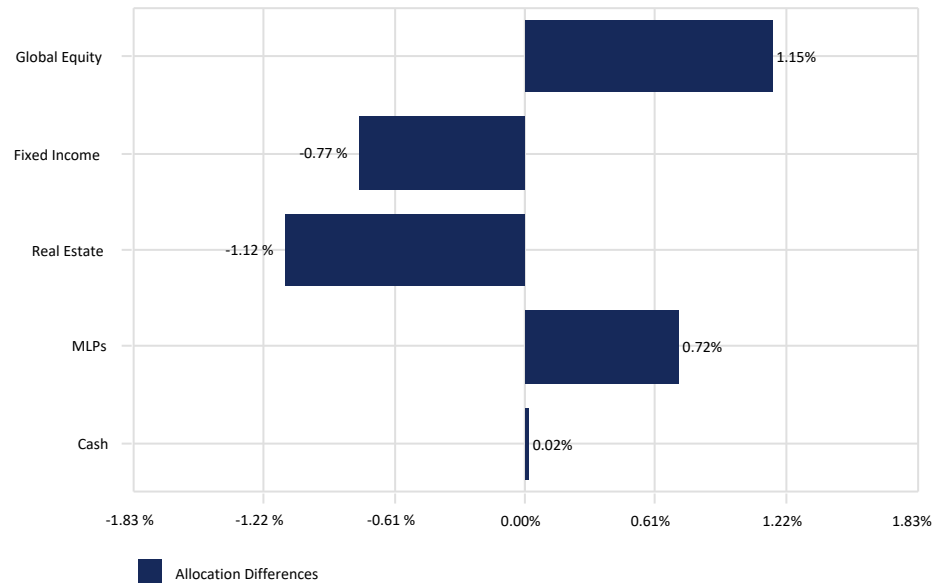
April 30, 2021



# Employees' Retirement System of the City of Norfolk

## Asset Allocation vs. Target Allocation

April 30, 2021



April 30, 2021

	Market Value (\$)	Allocation (%)	Target (%)
Global Equity	700,768,531	56.15	55.00
Fixed Income	364,712,946	29.23	30.00
Real Estate	79,599,441	6.38	7.50
MLPs	102,563,592	8.22	7.50
Cash	288,736	0.02	0.00
Total Fund	1,247,933,246	100.00	100.00

March 31, 2021

	Market Value (\$)	Allocation (%)	Target (%)
Global Equity	677,860,831	55.74	55.00
Fixed Income	361,232,346	29.70	30.00
Real Estate	80,667,934	6.63	7.50
MLPs	96,398,205	7.93	7.50
Cash	19,067	0.00	0.00
Total Fund	1,216,178,383	100.00	100.00

# Employees' Retirement System of the City of Norfolk

Asset Allocation & Performance - (net of fees)

April 30, 2021

	Asset \$	Asset %	1 Month	3 Month	CYTD	FYTD	1 Year	3 Year	5 Year	7 Year	10 Year	Since Inception	Inception Date
<b>Total Fund Composite</b>	<b>1,247,933,246</b>	<b>100.00</b>	<b>3.25</b>	<b>6.47</b>	<b>6.53</b>	<b>22.32</b>	<b>27.89</b>	<b>9.25</b>	<b>9.36</b>	<b>7.39</b>	<b>7.48</b>	<b>8.28</b>	<b>Oct -1990</b>
Total Fund Policy (62.5% ACWI/37.5% Agg)			3.01	5.36	4.96	21.60	28.11	10.55	10.02	7.87	7.68	8.46	
Excess Return			0.24	1.11	1.57	0.72	-0.22	-1.30	-0.66	-0.48	-0.20	-0.18	
<b>Total Fund Strategy Index</b>			<b>3.16</b>	<b>6.62</b>	<b>6.75</b>	<b>22.75</b>	<b>28.41</b>	<b>9.78</b>	<b>9.35</b>	<b>7.33</b>	<b>7.43</b>	<b>8.38</b>	
Excess Return			0.09	-0.15	-0.22	-0.43	-0.52	-0.53	0.01	0.06	0.05	-0.10	
<b>Composite Returns</b>													
Global Equity	700,768,531	56.15	4.39	10.33	10.19	38.13	49.23	13.74	14.36	10.70	10.32	9.64	Oct -1990
Global Equity Policy			4.34	9.89	9.70	37.21	48.11	13.15	13.82	10.23	9.94	9.87	
Excess Return			0.05	0.44	0.49	0.92	1.12	0.59	0.54	0.47	0.38	-0.23	
Fixed Income	364,712,946	29.23	0.96	-1.94	-2.41	-0.74	0.65	5.30	3.54	3.55	3.47	5.90	Oct -1990
Blmbg. Barc. U.S. Aggregate			0.79	-1.91	-2.61	-1.35	-0.27	5.19	3.19	3.30	3.39	5.83	
Excess Return			0.17	-0.03	0.20	0.61	0.92	0.11	0.35	0.25	0.08	0.07	
Real Estate	79,599,441	6.38	0.15	1.36	1.50	1.20	-1.29	1.43	3.38	5.56	7.32	7.44	Apr -2011
NCREIF Fund Index-ODCE (VW) (Net)			0.00	1.91	1.91	3.31	1.50	3.97	5.26	7.29	8.68	8.60	
Excess Return			0.15	-0.55	-0.41	-2.11	-2.79	-2.54	-1.88	-1.73	-1.36	-1.16	
MLPs	102,563,592	8.22	6.40	17.60	24.28	35.48	34.87	-3.67	-1.34	-4.63	-	-0.68	Mar -2013
Alerian MLP Index			7.15	23.45	30.67	44.93	45.47	-3.27	-2.00	-6.18	-	-3.26	
Excess Return			-0.75	-5.85	-6.39	-9.45	-10.60	-0.40	0.66	1.55	-	2.58	
Cash	288,736	0.02											



# Employees' Retirement System of the City of Norfolk

Asset Allocation & Performance - (net of fees)

April 30, 2021

	Asset \$	Asset %	1 Month	3 Month	CYTD	FYTD	1 Year	3 Year	5 Year	7 Year	10 Year	Since Inception	Inception Date
<b>Global Equity</b>													
SSgA MSCI ACWI IMI Index Fund	700,768,531	56.15	4.39	10.07	9.93	37.80	48.88	13.65	14.30	-	-	14.30	May -2016
MSCI AC World IMI (Net)			4.34	9.89	9.70	37.21	48.11	13.15	13.82	-	-	13.82	
Excess Return			0.05	0.18	0.23	0.59	0.77	0.50	0.48	-	-	0.48	
<b>Fixed Income</b>													
PIMCO Total Return	194,408,589	15.58	1.11	-1.98	-2.26	-0.27	1.35	5.39	3.85	3.77	3.64	6.23	Jan -1991
Blmbg. Barc. U.S. Aggregate			0.79	-1.91	-2.61	-1.35	-0.27	5.19	3.19	3.30	3.39	5.71	
Excess Return			0.32	-0.07	0.35	1.08	1.62	0.20	0.66	0.47	0.25	0.52	
SSgA Bond Market Index	170,304,356	13.65	0.79	-1.89	-2.59	-1.29	-0.16	5.22	3.21	3.32	3.40	3.91	Jan -2009
Blmbg. Barc. U.S. Aggregate			0.79	-1.91	-2.61	-1.35	-0.27	5.19	3.19	3.30	3.39	3.90	
Excess Return			0.00	0.02	0.02	0.06	0.11	0.03	0.02	0.02	0.01	0.01	
<b>Real Estate</b>													
JP Morgan Asset Mgmt Strategic Property Fund	44,297,176	3.55	0.27	1.62	1.88	3.58	1.19	3.58	4.92	6.76	8.57	8.69	Apr -2011
NCREIF Fund Index-ODCE (VW) (Net)			0.00	1.91	1.91	3.31	1.50	3.97	5.26	7.29	8.68	8.60	
Excess Return			0.27	-0.29	-0.03	0.27	-0.31	-0.39	-0.34	-0.53	-0.11	0.09	
UBS Trumbull Property Fund	35,302,265	2.83	0.00	1.05	1.05	-1.48	-4.08	-0.87	1.67	4.19	-	5.30	Jan -2012
NCREIF Fund Index-ODCE (VW) (Net)			0.00	1.91	1.91	3.31	1.50	3.97	5.26	7.29	-	8.13	
Excess Return			0.00	-0.86	-0.86	-4.79	-5.58	-4.84	-3.59	-3.10	-	-2.83	
<b>MLPs</b>													
Harvest MLP	52,880,808	4.24	6.13	18.72	25.57	39.17	40.03	-1.86	-0.21	-3.85	-	-0.16	Mar -2013
Alerian MLP Index			7.15	23.45	30.67	44.93	45.47	-3.27	-2.00	-6.18	-	-3.26	
Excess Return			-1.02	-4.73	-5.10	-5.76	-5.44	1.41	1.79	2.33	-	3.10	
Tortoise Capital Advisors	49,682,783	3.98	6.68	17.38	23.94	32.74	30.67	-5.22	-2.34	-5.33	-	-1.75	Apr -2013
Alerian MLP Index			7.15	23.45	30.67	44.93	45.47	-3.27	-2.00	-6.18	-	-3.92	
Excess Return			-0.47	-6.07	-6.73	-12.19	-14.80	-1.95	-0.34	0.85	-	2.17	



## Employees' Retirement System of the City of Norfolk

### Financial Reconciliation

1 Month Ending April 30, 2021

	Market Value As of 04/01/2021	Net Transfers	Contributions	Distributions	Mgmt Fees	Income	Apprec./ Deprec.	Market Value As of 04/30/2021
Total Fund Composite	1,216,178,383	-	-	-7,641,000	-108,697	485,793	39,018,767	1,247,933,246
<b>Global Equity</b>	<b>677,860,831</b>	<b>-6,700,000</b>	-	-	-	-	<b>29,607,700</b>	<b>700,768,531</b>
SSgA MSCI ACWI IMI Index	677,860,831	-6,700,000	-	-	-	-	29,607,700	700,768,531
<b>Fixed Income</b>	<b>361,232,346</b>	-	-	-	-	<b>-635,003</b>	<b>4,115,602</b>	<b>364,712,946</b>
PIMCO Total Return	192,267,523	-	-	-	-	-635,003	2,776,068	194,408,589
SSgA Bond Market Index	168,964,823	-	-	-	-	-	1,339,533	170,304,356
<b>Real Estate</b>	<b>80,667,934</b>	<b>-1,188,312</b>	-	-	<b>-108,697</b>	<b>393,959</b>	<b>-165,442</b>	<b>79,599,441</b>
JP Morgan Strategic Property	44,177,361	-4	-	-	-108,697	133,771	94,745	44,297,176
UBS Trumbull Property	36,490,573	-1,188,308	-	-	-	260,188	-260,188	35,302,265
<b>MLPs</b>	<b>96,398,205</b>	-	-	-	-	<b>704,739</b>	<b>5,460,648</b>	<b>102,563,592</b>
Harvest MLP	49,825,514	-	-	-	-	299,766	2,755,528	52,880,808
Tortoise Capital Advisors	46,572,691	-	-	-	-	404,973	2,705,120	49,682,783
Cash	19,067	7,888,312	-	-7,641,000	-	22,097	260	288,736

## Employees' Retirement System of the City of Norfolk

### Financial Reconciliation

July 1, 2020 To April 30, 2021

	Market Value As of 07/01/2020	Net Transfers	Contributions	Distributions	Mgmt Fees	Income	Apprec./ Deprec.	Market Value As of 04/30/2021
Total Fund Composite	1,045,856,048	-	41,139,784	-73,314,000	-1,313,075	222,014,797	13,659,366	1,247,933,246
<b>Global Equity</b>	<b>586,648,165</b>	<b>-100,020,000</b>	<b>-</b>	<b>-</b>	<b>-198,225</b>	<b>-</b>	<b>214,338,591</b>	<b>700,768,531</b>
SSgA MSCI ACWI IMI Index	586,648,165	-100,020,000	-	-	-198,225	-	214,338,591	700,768,531
<b>Fixed Income</b>	<b>326,129,608</b>	<b>40,848,246</b>	<b>250,446</b>	<b>-</b>	<b>-274,469</b>	<b>216,784,668</b>	<b>-219,025,553</b>	<b>364,712,946</b>
PIMCO Total Return	167,396,914	27,148,246	250,446	-	-250,446	216,784,668	-216,921,238	194,408,589
SSgA Bond Market Index	158,732,694	13,700,000	-	-	-24,023	-	-2,104,315	170,304,356
<b>Real Estate</b>	<b>81,444,905</b>	<b>-2,691,806</b>	<b>-</b>	<b>-</b>	<b>-649,289</b>	<b>1,307,397</b>	<b>297,908</b>	<b>79,599,441</b>
JP Morgan Strategic Property	42,876,784	-28	-	-	-322,777	486,799	1,366,072	44,297,176
UBS Trumbull Property	38,568,122	-2,691,778	-	-	-326,512	820,597	-1,068,164	35,302,265
<b>MLPs</b>	<b>51,617,231</b>	<b>29,000,000</b>	<b>191,091</b>	<b>-</b>	<b>-191,091</b>	<b>3,898,773</b>	<b>18,047,588</b>	<b>102,563,592</b>
Harvest MLP	26,472,375	14,500,000	48,460	-	-48,460	1,676,349	10,232,085	52,880,808
Tortoise Capital Advisors	25,144,856	14,500,000	142,631	-	-142,631	2,222,424	7,815,503	49,682,783
Cash	16,139	32,863,560	40,698,246	-73,314,000	-	23,960	832	288,736



## Employees' Retirement System of the City of Norfolk

Historical Hybrid Composition

April 30, 2021

	<u>(%)</u>		<u>(%)</u>
<b>Total Fund Policy : May-2016</b>		<b>Total Fund Strategy Index : Jul-2016</b>	
MSCI AC World IMI (Net)	62.50	MSCI AC World IMI (Net)	55.00
Blmbg. Barc. U.S. Aggregate	37.50	Blmbg. Barc. U.S. Aggregate	30.00
		NCREIF Fund Index-ODCE (VW) (Net)	7.50
		Alerian MLP Index	7.50

Strategy Index is comprised of the returns of the various broad market benchmarks assigned to each manager and weighted to reflect the System's target asset allocation.



## Employees' Retirement System of the City of Norfolk

### Historical Hybrid Composition

April 30, 2021

#### Global Equity Policy

(%)

##### May-2016

MSCI AC World IMI (Net)	100.00
-------------------------	--------

##### Sep-2009

Russell 3000 Index	60.00
--------------------	-------

MSCI AC World ex USA (Net)	40.00
----------------------------	-------

##### Jun-2009

Russell 3000 Index	70.00
--------------------	-------

MSCI AC World ex USA (Net)	30.00
----------------------------	-------

##### Jun-2006

Russell 3000 Index	70.00
--------------------	-------

MSCI EAFE Index	30.00
-----------------	-------

##### Oct-1990

S&P 500	100.00
---------	--------

<b>Active Return</b>	- Arithmetic difference between the manager's performance and the designated benchmark return over a specified time period.
<b>Alpha</b>	- A measure of the difference between a portfolio's actual performance and its expected return based on its level of risk as determined by beta. It determines the portfolio's non-systemic return, or its historical performance not explained by movements of the market.
<b>Beta</b>	- A measure of the sensitivity of a portfolio to the movements in the market. It is a measure of the portfolio's systematic risk.
<b>Consistency</b>	- The percentage of quarters that a product achieved a rate of return higher than that of its benchmark. Higher consistency indicates the manager has contributed more to the product's performance.
<b>Distributed to Paid In (DPI)</b>	- The ratio of money distributed to Limited Partners by the fund, relative to contributions. It is calculated by dividing cumulative distributions by paid in capital. This multiple shows the investor how much money they got back. It is a good measure for evaluating a fund later in its life because there are more distributions to measure against.
<b>Down Market Capture</b>	- The ratio of average portfolio performance over the designated benchmark during periods of negative returns. A lower value indicates better product performance
<b>Downside Risk</b>	- A measure similar to standard deviation that utilizes only the negative movements of the return series. It is calculated by taking the standard deviation of the negative quarterly set of returns. A higher factor is indicative of a riskier product.
<b>Excess Return</b>	- Arithmetic difference between the manager's performance and the risk-free return over a specified time period.
<b>Excess Risk</b>	- A measure of the standard deviation of a portfolio's performance relative to the risk free return.
<b>Information Ratio</b>	- This calculates the value-added contribution of the manager and is derived by dividing the active rate of return of the portfolio by the tracking error. The higher the Information Ratio, the more the manager has added value to the portfolio.
<b>Public Market Equivalent (PME)</b>	- Designs a set of analyses used in the Private Equity Industry to evaluate the performance of a Private Equity Fund against a public benchmark or index.
<b>R-Squared</b>	- The percentage of a portfolio's performance that can be explained by the behavior of the appropriate benchmark. A high R-Squared means the portfolio's performance has historically moved in the same direction as the appropriate benchmark.
<b>Return</b>	- Compounded rate of return for the period.
<b>Sharpe Ratio</b>	- Represents the excess rate of return over the risk free return divided by the standard deviation of the excess return. The result is an absolute rate of return per unit of risk. A higher value demonstrates better historical risk-adjusted performance.
<b>Standard Deviation</b>	- A statistical measure of the range of a portfolio's performance. It represents the variability of returns around the average return over a specified time period.
<b>Total Value to Paid In (TVPI)</b>	- The ratio of the current value of remaining investments within a fund, plus the total value of all distributions to date, relative to the total amount of capital paid into the fund to date. It is a good measure of performance before the end of a fund's life
<b>Tracking Error</b>	- This is a measure of the standard deviation of a portfolio's returns in relation to the performance of its designated market benchmark.
<b>Treynor Ratio</b>	- Similar to Sharpe ratio but utilizes beta rather than excess risk as determined by standard deviation. It is calculated by taking the excess rate of return above the risk free rate divided by beta to derive the absolute rate of return per unit of risk. A higher value indicates a product has achieved better historical risk-adjusted performance.
<b>Up Market Capture</b>	- The ratio of average portfolio performance over the designated benchmark during periods of positive returns. A higher value indicates better product performance.

AndCo compiled this report for the sole use of the client for which it was prepared. AndCo is responsible for evaluating the performance results of the Total Fund along with the investment advisors by comparing their performance with indices and other related peer universe data that is deemed appropriate. AndCo uses the results from this evaluation to make observations and recommendations to the client.

AndCo uses time-weighted calculations which are founded on standards recommended by the CFA Institute. The calculations and values shown are based on information that is received from custodians. AndCo analyzes transactions as indicated on the custodian statements and reviews the custodial market values of the portfolio. As a result, this provides AndCo with a reasonable basis that the investment information presented is free from material misstatement. This methodology of evaluating and measuring performance provides AndCo with a practical foundation for our observations and recommendations. Nothing came to our attention that would cause AndCo to believe that the information presented is significantly misstated.

This performance report is based on data obtained by the client's custodian(s), investment fund administrator, or other sources believed to be reliable. While these sources are believed to be reliable, the data providers are responsible for the accuracy and completeness of their statements. Clients are encouraged to compare the records of their custodian(s) to ensure this report fairly and accurately reflects their various asset positions.

The strategies listed may not be suitable for all investors. We believe the information provided here is reliable, but do not warrant its accuracy or completeness. Past performance is not an indication of future performance. Any information contained in this report is for informational purposes only and should not be construed to be an offer to buy or sell any securities, investment consulting, or investment management services.

Additional information included in this document may contain data provided by from index databases, public economic sources and the managers themselves.

This document may contain data provided by Bloomberg Barclays. Bloomberg Barclays Index data provided by way of Barclays Live.

This document may contain data provided by Standard and Poor's. Nothing contained within any document, advertisement or presentation from S&P Indices constitutes an offer of services in jurisdictions where S&P Indices does not have the necessary licenses. All information provided by S&P Indices is impersonal and is not tailored to the needs of any person, entity or group of persons. Any returns or performance provided within any document is provided for illustrative purposes only and does not demonstrate actual performance. Past performance is not a guarantee of future investment results.

This document may contain data provided by MSCI, Inc. Copyright MSCI, 2017. Unpublished. All Rights Reserved. This information may only be used for your internal use, may not be reproduced or disseminated in any form and may not be used to create any financial instruments or products or any indices. This information is provided on an "as is" basis and the user of this information assumes the entire risk of any use it may make or permit to be made of this information. Neither MSCI, any of its affiliates or any other person involved in or related to compiling, computing or creating this information makes any express or implied warranties or representations with respect to such information or the results to be obtained by the use thereof, and MSCI, its affiliates and each such other person hereby expressly disclaim all warranties (including, without limitation, all warranties of originality, accuracy, completeness, timeliness, non-infringement, merchantability and fitness for a particular purpose) with respect to this information. Without limiting any of the foregoing, in no event shall MSCI, any of its affiliates or any other person involved in or related to compiling, computing or creating this information have any liability for any direct, indirect, special, incidental, punitive, consequential or any other damages (including, without limitation, lost profits) even if notified of, or if it might otherwise have anticipated, the possibility of such damages.

This document may contain data provided by Russell Investment Group. Russell Investment Group is the source owner of the data contained or reflected in this material and all trademarks and copyrights related thereto. The material may contain confidential information and unauthorized use, disclosure, copying, dissemination or redistribution is strictly prohibited. This is a user presentation of the data. Russell Investment Group is not responsible for the formatting or configuration of this material or for any inaccuracy in presentation thereof.

This document may contain data provided by Morningstar. All rights reserved. Use of this content requires expert knowledge. It is to be used by specialist institutions only. The information contained herein: (1) is proprietary to Morningstar and/or its content providers; (2) may not be copied, adapted or distributed; and (3) is not warranted to be accurate, complete or timely. Neither Morningstar nor its content providers are responsible for any damages or losses arising from any use of this information, except where such damages or losses cannot be limited or excluded by law in your jurisdiction. Past financial performance is not guarantee of future results.



**Putting clients first.**



CHICAGO | CLEVELAND | DALLAS | DETROIT | ORLANDO | PITTSBURGH | RENO

**AndCo Consulting** | (844) 44-ANDCO | *AndCoConsulting.com*