

Investment Performance Review  
Period Ending September 30, 2019

# **Employees' Retirement System of the City of Norfolk**

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**Market Overview (Domestic Equity vs. Domestic Fixed)**

- For the month, large cap domestic equities outperformed domestic fixed income with the Russell 1000 Index returning 1.73% versus -0.53% for the Bloomberg Barclays Aggregate Index.
- For the year, the Russell 1000 Index is outperforming the Bloomberg Barclays Aggregate Index with a return of 20.53% vs. 8.52%, respectively.

**Broad Equity Market Overview**

- International equities were the best equity performers for the month with the ACWI ex USA Index returning 2.57%.
- Small cap domestic equities underperformed international equities for the month (by -0.49%) with the Russell 2000 Index returning 2.08%.
- For the month, large cap domestic equities underperformed both international equities (by -0.84%) and small cap domestic equities (by -0.35%) with the Russell 1000 Index returning 1.73%.
- On a year-to-date basis, large cap domestic equities are the best performing equity asset class with the Russell 1000 returning 20.53%.
- Small cap domestic equities are trailing large cap domestic equities for the year (by -6.36%) with the Russell 2000 Index returning 14.18%.
- For the year, international equities are trailing both large cap domestic equities (by -8.97%) and small cap domestic equities (by -2.62%) with the ACWI ex USA Index returning 11.56%.

**Broad Fixed Market Overview**

- For the month, domestic fixed securities outperformed global fixed ex US securities, with the Bberg BC Agg returning -0.53%.
- Global fixed ex US trailed domestic fixed (by -0.89%) for the month with the Global Agg ex US returning -1.42%.
- For the year, domestic fixed securities are outperforming global fixed ex US securities with the Bberg BC Agg returning 8.52%.
- Year-to-date, global fixed ex US securities are trailing domestic fixed securities (by -4.14%) with the Global Agg ex US returning 4.38%.

**Equity Sector Performance For The Month**

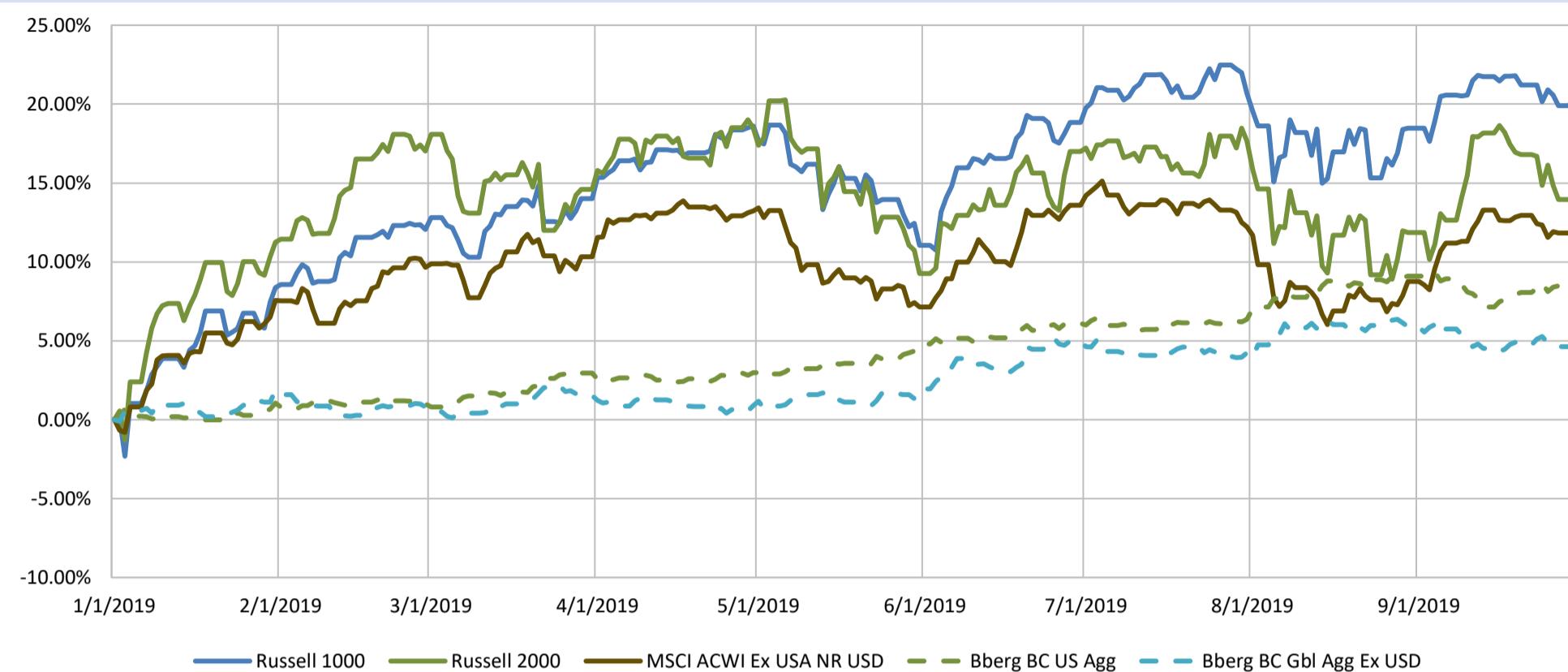
- The top three performing sectors for large cap domestic equities were:
  - Financials (return 4.63%), Utilities (return 4.20%) and Energy (return 3.87%)
- The bottom three performing sectors for large cap domestic equities were:
  - Health Care (return -0.62%), Communication Services (return 0.16%) and Consumer Discretionary (return 0.86%)
- The top three performing sectors for small cap domestic equities were:
  - Materials (return 6.39%), Industrials (return 4.78%) and Real Estate (return 4.57%)
- The bottom three performing sectors for small cap domestic equities were:
  - Health Care (return -3.91%), Communication Services (return -1.20%) and Information Technology (return 0.26%)
- The top three performing sectors for international equities were:
  - Energy (return 5.70%), Financials (return 4.88%) and Information Technology (return 4.11%)
- The bottom three performing sectors for international equities were:
  - Consumer Staples (return -0.16%), Communication Services (return 0.24%) and Health Care (return 0.35%)

**Fixed Income Sector Performance For The Month**

- The sector performance for domestic fixed income in order of best performing to worst was:
  - MBS (return 0.07%), Corporate (return -0.65%) and Treasury (return -0.85%)

**Fixed Income Quality Performance For The Month**

- The quality performance for domestic fixed income in order of best performing to worst was:
  - Aaa (return -0.49%), Baa (return -0.51%), Aa (return -0.68%) and A (return -0.84%)

**2019 Market Daily Index Total Return Performance**

**2019 Market Monthly Index Total Return Performance**

	1/31/19	2/28/19	3/31/19	4/30/19	5/31/19	6/30/19	7/31/19	8/31/19	9/30/19	10/31/19	11/30/19	12/31/19	YTD
Russell 1000	8.38%	3.39%	1.74%	4.04%	-6.37%	7.02%	1.55%	-1.83%	1.73%				20.53%
Russell 2000	11.25%	5.20%	-2.09%	3.40%	-7.78%	7.07%	0.58%	-4.94%	2.08%				14.18%
MSCI AC World Index EX USA	7.56%	1.95%	0.60%	2.64%	-5.37%	6.02%	-1.21%	-3.09%	2.57%				11.56%
Bloomberg BC Agg	1.06%	-0.06%	1.92%	0.03%	1.78%	1.26%	0.22%	2.59%	-0.53%				8.52%
Bberg BC Global Agg ex USD	1.86%	-1.04%	0.71%	-0.61%	1.04%	2.98%	-0.72%	1.59%	-1.42%				4.38%

**Equity Sector Performance**

	Equity Sector Performance			Month-To-Date			Year-To-Date		
	Russell 1000	Russell 2000	ACWI ex USA	Russell 1000	Russell 2000	ACWI ex USA	Russell 1000	Russell 2000	ACWI ex USA
Energy	3.87%	4.07%	5.70%	4.53%	-13.01%	6.64%			
Materials	3.26%	6.39%	2.25%	15.42%	10.38%	7.67%			
Industrials	2.86%	4.78%	2.83%	23.00%	20.45%	13.71%			
Consumer Discretionary	0.86%	3.92%	1.46%	21.25%	13.25%	14.70%			
Consumer Staples	1.76%	1.90%	-0.16%	22.54%	8.25%	15.92%			
Health Care	-0.62%	-3.91%	0.35%	6.17%	5.83%	13.85%			
Real Estate	4.63%	4.15%	4.88%	19.91%	13.54%	9.03%			
Financials	1.56%	4.57%	1.83%	28.74%	24.86%	9.64%			
Information Technology	1.22%	0.26%	4.11%	31.06%	27.84%	22.18%			
Communication Services	0.16%	-1.20%	0.24%	21.67%	-0.70%	4.95%			
Utilities	4.20%	1.72%	1.97%	24.90%	22.54%	12.60%			

**Fixed Sector & Quality Performance**

	Fixed Sector & Quality Performance			Month-To-Date			Year-To-Date		
	BC Agg.			BC Agg.			BC Agg.		
Treasury		-0.85%							
MBS		0.07%							
Corporate		-0.65%							
Aaa		-0.49%							
Aa		-0.68%							
A		-0.84%							
Baa		-0.51%							

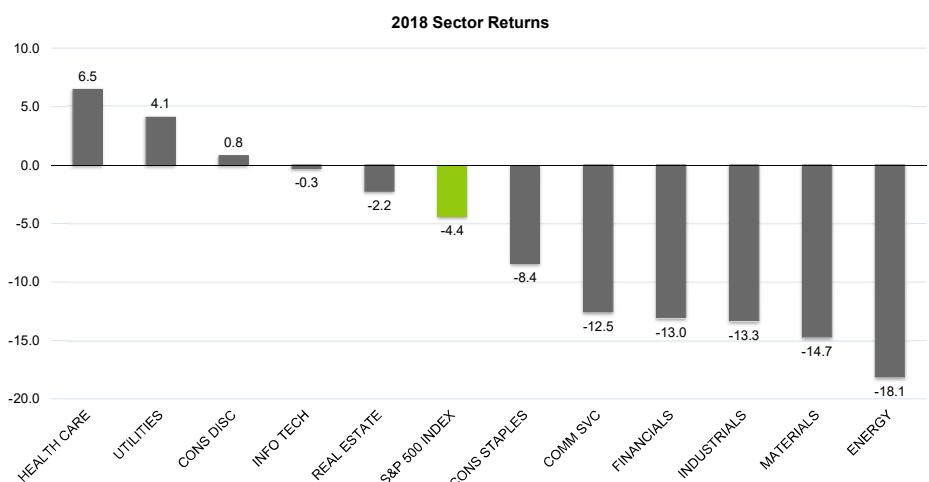
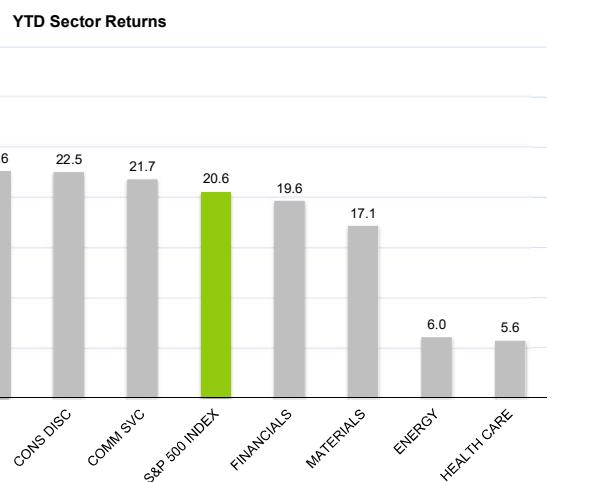
Equities	Index Returns (%)					
	Month	3 M	YTD	1 Year	3 Yr Ann	5 Yr Ann
S&P 500 Total Return	1.87	1.70	20.55	4.25	13.39	10.84
Russell Midcap Index	1.97	0.48	21.93	3.19	10.69	9.10
Russell 2000 Index	2.08	(2.40)	14.18	(8.89)	8.23	8.19
Russell 1000 Growth Indx	0.01	1.49	23.30	3.71	16.89	13.39
Russell 1000 Value Index	3.57	1.36	17.81	4.00	9.43	7.79
Russell 3000 Index	1.76	1.16	20.09	2.92	12.83	10.44
MSCI EAFE NR	2.87	(1.07)	12.80	(1.34)	6.48	3.27
MSCI EM NR	1.91	(4.25)	5.90	(2.02)	5.97	2.33

Russell Indices Style Returns						
	V	B	G	V	B	
L	17.8	20.5	23.3	-8.3	-4.8	-1.5
M	19.5	21.9	25.2	-12.3	-9.1	-4.8
S	12.8	14.2	15.3	-12.9	-11.0	-9.3

Index Returns (%)					
Fixed Income	Month	3 M	YTD	1 Year	Mod. Adj. Duration
U.S. Aggregate	(0.53)	2.27	8.52	10.30	5.78
U.S. Corporate Investment Grade	(0.65)	3.05	13.20	13.00	7.83
U.S. Corporate High Yield	0.36	1.33	11.41	6.36	3.07
Global Aggregate	(1.02)	0.71	6.32	7.60	7.18

Levels							
Currencies	09/30/19	12/31/18	12/31/17	Commodities	09/30/19	12/31/18	12/31/17
Euro Spot	1.09	1.15	1.20	Oil	54.07	48.22	55.10
British Pound Spot	1.23	1.28	1.35	Gasoline	2.66	2.26	2.49
Japanese Yen Spot	108.08	109.69	112.69	Natural Gas	2.33	2.80	2.78
Swiss Franc Spot	1.00	0.98	0.97	Gold	1,472.90	1,312.50	1,187.30

Key Rates	09/30/19	12/31/18	12/31/17	12/31/16	12/31/15
3 Month	1.81	2.35	1.38	0.50	0.16
US 2 Year	1.62	2.49	1.88	1.19	1.05
US 10 Year	1.66	2.68	2.41	2.44	2.27
US 30 Year	2.11	3.01	2.74	3.07	3.02
ICE LIBOR USD 3M	2.09	2.81	1.69	1.00	0.61
Euribor 3 Month ACT/360	(0.42)	(0.31)	(0.33)	(0.32)	(0.13)
Bankrate 30Y Mortgage Rates Na	3.72	4.51	3.85	4.06	3.90
Prime	5.00	5.50	4.50	3.75	3.50

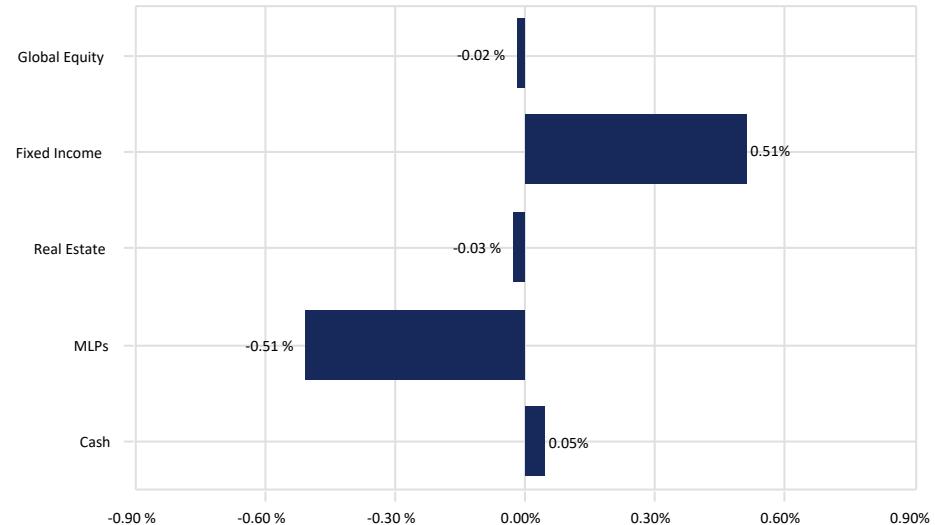
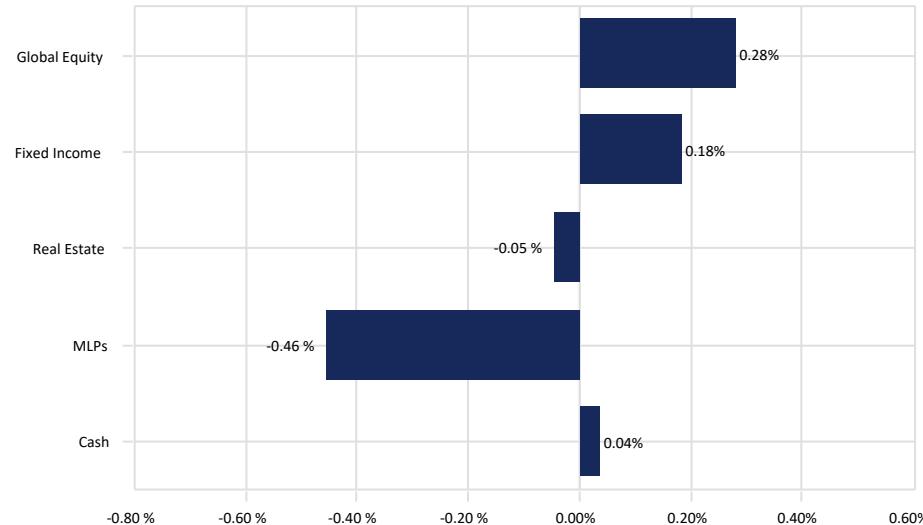


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# Employees' Retirement System of the City of Norfolk

## Asset Allocation vs. Target Allocation

September 30, 2019



September 30, 2019

	Market Value (\$)	Allocation (%)	Target (%)
Global Equity	610,825,525	55.28	55.00
Fixed Income	333,499,666	30.18	30.00
Real Estate	82,355,114	7.45	7.50
MLPs	77,833,216	7.04	7.50
Cash	413,276	0.04	0.00
Total Fund	1,104,926,797	100.00	100.00

August 31, 2019

	Market Value (\$)	Allocation (%)	Target (%)
Global Equity	603,883,240	54.98	55.00
Fixed Income	335,125,688	30.51	30.00
Real Estate	82,051,805	7.47	7.50
MLPs	76,812,286	6.99	7.50
Cash	508,704	0.05	0.00
Total Fund	1,098,381,723	100.00	100.00

As of July 1, 2018, Total Plan Actuarial Liability (AL) is \$1.369 billion and the Actuarial Value of Assets (AVA) is \$1.077 billion for an Actuarial funded ratio (AVA/AL) of 79%. Using the Market Value of Assets (MVA), the Market funded ratio (MVA/AL) was approximately 78% for August 2019 and approximately 79% for September 2019.



# Employees' Retirement System of the City of Norfolk

Asset Allocation & Performance - (net of fees)

September 30, 2019

	Asset \$	Asset %	1 Month	3 Month	CYTD	FYTD	1 Year	3 Year	5 Year	Since Inception	Inception Date
<b>Total Fund Composite</b>	<b>1,104,926,797</b>	<b>100.00</b>	<b>1.16</b>	<b>0.11</b>	<b>11.76</b>	<b>0.11</b>	<b>2.73</b>	<b>6.71</b>	<b>5.46</b>	<b>7.98</b>	<b>Oct -1990</b>
<i>Total Fund Policy</i>			<i>1.11</i>	<i>0.77</i>	<i>13.30</i>	<i>0.77</i>	<i>4.45</i>	<i>7.09</i>	<i>5.75</i>	<i>8.08</i>	
Excess Return			<i>0.05</i>	<i>-0.66</i>	<i>-1.54</i>	<i>-0.66</i>	<i>-1.72</i>	<i>-0.38</i>	<i>-0.29</i>	<i>-0.10</i>	
<i>Total Fund Strategy Index</i>			<i>1.13</i>	<i>0.31</i>	<i>12.53</i>	<i>0.31</i>	<i>3.38</i>	<i>6.49</i>	<i>5.23</i>	<i>8.06</i>	
Excess Return			<i>0.03</i>	<i>-0.20</i>	<i>-0.77</i>	<i>-0.20</i>	<i>-0.65</i>	<i>0.22</i>	<i>0.23</i>	<i>-0.08</i>	
Global Equity	610,825,525	55.28	2.16	-0.09	16.28	-0.09	0.89	9.79	7.26	8.91	Oct -1990
<i>Global Equity Policy</i>			<i>2.10</i>	<i>-0.18</i>	<i>15.87</i>	<i>-0.18</i>	<i>0.48</i>	<i>9.36</i>	<i>6.85</i>	<i>9.19</i>	
Excess Return			<i>0.06</i>	<i>0.09</i>	<i>0.41</i>	<i>0.09</i>	<i>0.41</i>	<i>0.43</i>	<i>0.41</i>	<i>-0.28</i>	
Fixed Income	333,499,666	30.18	-0.49	1.85	7.94	1.85	9.45	3.09	3.52	6.02	Oct -1990
<i>Blmbg. Barc. U.S. Aggregate</i>			<i>-0.53</i>	<i>2.27</i>	<i>8.52</i>	<i>2.27</i>	<i>10.30</i>	<i>2.92</i>	<i>3.38</i>	<i>5.98</i>	
Excess Return			<i>0.04</i>	<i>-0.42</i>	<i>-0.58</i>	<i>-0.42</i>	<i>-0.85</i>	<i>0.17</i>	<i>0.14</i>	<i>0.04</i>	
Real Estate	82,355,114	7.45	0.37	0.44	-0.72	0.44	0.98	4.43	6.79	8.82	Apr -2011
<i>NCREIF Fund Index-ODCE (VW) (Net)</i>			<i>1.08</i>	<i>1.08</i>	<i>3.08</i>	<i>1.08</i>	<i>4.65</i>	<i>6.34</i>	<i>8.36</i>	<i>9.83</i>	
Excess Return			<i>-0.71</i>	<i>-0.64</i>	<i>-3.80</i>	<i>-0.64</i>	<i>-3.67</i>	<i>-1.91</i>	<i>-1.57</i>	<i>-1.01</i>	
MLPs	77,833,216	7.04	1.33	-5.66	12.04	-5.66	-8.81	-1.78	-6.69	0.87	Mar -2013
<i>Alerian MLP Index</i>			<i>0.71</i>	<i>-5.02</i>	<i>11.08</i>	<i>-5.02</i>	<i>-8.13</i>	<i>-2.46</i>	<i>-8.65</i>	<i>-2.38</i>	
Excess Return			<i>0.62</i>	<i>-0.64</i>	<i>0.96</i>	<i>-0.64</i>	<i>-0.68</i>	<i>0.68</i>	<i>1.96</i>	<i>3.25</i>	
Cash	413,276	0.04	0.96	1.40	2.46	1.40	3.05	2.08	1.36	1.59	Jul -2003
<i>FTSE 3 Month T-Bill</i>			<i>0.17</i>	<i>0.56</i>	<i>1.78</i>	<i>0.56</i>	<i>2.36</i>	<i>1.52</i>	<i>0.96</i>	<i>1.30</i>	
Excess Return			<i>0.79</i>	<i>0.84</i>	<i>0.68</i>	<i>0.84</i>	<i>0.69</i>	<i>0.56</i>	<i>0.40</i>	<i>0.29</i>	



# Employees' Retirement System of the City of Norfolk

## Asset Allocation & Performance - (net of fees)

September 30, 2019

	Asset \$	Asset %	1 Month	3 Month	CYTD	FYTD	1 Year	3 Year	5 Year	Since Inception	Inception Date
<b>Global Equity</b>											
SSgA MSCI ACWI IMI Index Fund	610,825,525	55.28	2.16	-0.09	16.28	-0.09	0.89	9.79	-	10.17	May -2016
<i>MSCI AC World IMI (Net)</i>			<b>2.10</b>	<b>-0.18</b>	<b>15.87</b>	<b>-0.18</b>	<b>0.48</b>	<b>9.36</b>	-	<b>9.73</b>	
Excess Return			<b>0.06</b>	<b>0.09</b>	<b>0.41</b>	<b>0.09</b>	<b>0.41</b>	<b>0.43</b>	-	<b>0.44</b>	
<b>Fixed Income</b>											
PIMCO Total Return	167,766,175	15.18	-0.44	1.43	7.48	1.43	8.75	3.26	3.67	6.35	Jan -1991
<i>Blmbg. Barc. U.S. Aggregate</i>			<b>-0.53</b>	<b>2.27</b>	<b>8.52</b>	<b>2.27</b>	<b>10.30</b>	<b>2.92</b>	<b>3.38</b>	<b>5.85</b>	
Excess Return			<b>0.09</b>	<b>-0.84</b>	<b>-1.04</b>	<b>-0.84</b>	<b>-1.55</b>	<b>0.34</b>	<b>0.29</b>	<b>0.50</b>	
SSgA Bond Market Index	165,733,490	15.00	-0.53	2.28	8.54	2.28	10.33	2.93	3.39	4.03	Jan -2009
<i>Blmbg. Barc. U.S. Aggregate</i>			<b>-0.53</b>	<b>2.27</b>	<b>8.52</b>	<b>2.27</b>	<b>10.30</b>	<b>2.92</b>	<b>3.38</b>	<b>4.02</b>	
Excess Return			<b>0.00</b>	<b>0.01</b>	<b>0.02</b>	<b>0.01</b>	<b>0.03</b>	<b>0.01</b>	<b>0.01</b>	<b>0.01</b>	
<b>Real Estate</b>											
JP Morgan Asset Management Strategic Property Fund	42,431,984	3.84	0.07	0.20	1.31	0.20	3.23	5.53	7.68	9.79	Apr -2011
<i>NCREIF Fund Index-ODCE (VW) (Net)</i>			<b>1.08</b>	<b>1.08</b>	<b>3.08</b>	<b>1.08</b>	<b>4.65</b>	<b>6.34</b>	<b>8.36</b>	<b>9.83</b>	
Excess Return			<b>-1.01</b>	<b>-0.88</b>	<b>-1.77</b>	<b>-0.88</b>	<b>-1.42</b>	<b>-0.81</b>	<b>-0.68</b>	<b>-0.04</b>	
UBS Trumbull Property Fund	39,923,130	3.61	0.69	0.69	-2.78	0.69	-1.31	3.22	5.73	6.98	Jan -2012
<i>NCREIF Fund Index-ODCE (VW) (Net)</i>			<b>1.08</b>	<b>1.08</b>	<b>3.08</b>	<b>1.08</b>	<b>4.65</b>	<b>6.34</b>	<b>8.36</b>	<b>9.38</b>	
Excess Return			<b>-0.39</b>	<b>-0.39</b>	<b>-5.86</b>	<b>-0.39</b>	<b>-5.96</b>	<b>-3.12</b>	<b>-2.63</b>	<b>-2.40</b>	
<b>MLPs</b>											
Harvest MLP	39,338,637	3.56	1.04	-5.10	14.07	-5.10	-9.66	-1.92	-6.62	0.85	Mar -2013
<i>Alerian MLP Index</i>			<b>0.71</b>	<b>-5.02</b>	<b>11.08</b>	<b>-5.02</b>	<b>-8.13</b>	<b>-2.46</b>	<b>-8.65</b>	<b>-2.38</b>	
Excess Return			<b>0.33</b>	<b>-0.08</b>	<b>2.99</b>	<b>-0.08</b>	<b>-1.53</b>	<b>0.54</b>	<b>2.03</b>	<b>3.23</b>	
Tortoise Capital Advisors	38,494,578	3.48	1.62	-6.14	10.13	-6.14	-7.83	-1.61	-6.78	0.11	Apr -2013
<i>Alerian MLP Index</i>			<b>0.71</b>	<b>-5.02</b>	<b>11.08</b>	<b>-5.02</b>	<b>-8.13</b>	<b>-2.46</b>	<b>-8.65</b>	<b>-3.19</b>	
Excess Return			<b>0.91</b>	<b>-1.12</b>	<b>-0.95</b>	<b>-1.12</b>	<b>0.30</b>	<b>0.85</b>	<b>1.87</b>	<b>3.30</b>	



# Employees' Retirement System for the City of Norfolk

Asset Liability Scorecard Net of Fees\*

As of September 30, 2019

## Assets, Liabilities and Funded Status Over Time



\*The dashed liability line and dashed funded status line are not actuarial calculations and are for projections purposes only.

## Employees' Retirement System of the City of Norfolk

Historical Hybrid Composition

September 30, 2019

	<u>(%)</u>		<u>(%)</u>
<b>Total Fund Policy : May-2016</b>		<b>Total Fund Strategy Index : Jul-2016</b>	
MSCI AC World IMI (Net)	62.50	MSCI AC World IMI (Net)	55.00
Bloomberg Barc. U.S. Aggregate	37.50	Bloomberg Barc. U.S. Aggregate	30.00
		NCREIF Fund Index-ODCE (VW) (Net)	7.50
		Alerian MLP Index	7.50

Strategy Index is comprised of the returns of the various broad market benchmarks assigned to each manager and weighted to reflect the System's target asset allocation.



# Employees' Retirement System of the City of Norfolk

## Historical Hybrid Composition

September 30, 2019

### Global Equity Policy

	(%)
<b>May-2016</b>	
MSCI AC World IMI (Net)	100.00
<b>Sep-2009</b>	
Russell 3000 Index	60.00
MSCI AC World ex USA (Net)	40.00
<b>Jun-2009</b>	
Russell 3000 Index	70.00
MSCI AC World ex USA (Net)	30.00
<b>Jun-2006</b>	
Russell 3000 Index	70.00
MSCI EAFE Index	30.00
<b>Oct-1990</b>	
S&P 500	100.00

<b>Active Return</b>	- Arithmetic difference between the manager's performance and the designated benchmark return over a specified time period.
<b>Alpha</b>	- A measure of the difference between a portfolio's actual performance and its expected return based on its level of risk as determined by beta. It determines the portfolio's non-systemic return, or its historical performance not explained by movements of the market.
<b>Beta</b>	- A measure of the sensitivity of a portfolio to the movements in the market. It is a measure of the portfolio's systematic risk.
<b>Consistency</b>	- The percentage of quarters that a product achieved a rate of return higher than that of its benchmark. Higher consistency indicates the manager has contributed more to the product's performance.
<b>Distributed to Paid In (DPI)</b>	- The ratio of money distributed to Limited Partners by the fund, relative to contributions. It is calculated by dividing cumulative distributions by paid in capital. This multiple shows the investor how much money they got back. It is a good measure for evaluating a fund later in its life because there are more distributions to measure against.
<b>Down Market Capture</b>	- The ratio of average portfolio performance over the designated benchmark during periods of negative returns. A lower value indicates better product performance
<b>Downside Risk</b>	- A measure similar to standard deviation that utilizes only the negative movements of the return series. It is calculated by taking the standard deviation of the negative quarterly set of returns. A higher factor is indicative of a riskier product.
<b>Excess Return</b>	- Arithmetic difference between the manager's performance and the risk-free return over a specified time period.
<b>Excess Risk</b>	- A measure of the standard deviation of a portfolio's performance relative to the risk free return.
<b>Information Ratio</b>	- This calculates the value-added contribution of the manager and is derived by dividing the active rate of return of the portfolio by the tracking error. The higher the Information Ratio, the more the manager has added value to the portfolio.
<b>Public Market Equivalent (PME)</b>	- Designs a set of analyses used in the Private Equity Industry to evaluate the performance of a Private Equity Fund against a public benchmark or index.
<b>R-Squared</b>	- The percentage of a portfolio's performance that can be explained by the behavior of the appropriate benchmark. A high R-Squared means the portfolio's performance has historically moved in the same direction as the appropriate benchmark.
<b>Return</b>	- Compounded rate of return for the period.
<b>Sharpe Ratio</b>	- Represents the excess rate of return over the risk free return divided by the standard deviation of the excess return. The result is an absolute rate of return per unit of risk. A higher value demonstrates better historical risk-adjusted performance.
<b>Standard Deviation</b>	- A statistical measure of the range of a portfolio's performance. It represents the variability of returns around the average return over a specified time period.
<b>Total Value to Paid In (TVPI)</b>	- The ratio of the current value of remaining investments within a fund, plus the total value of all distributions to date, relative to the total amount of capital paid into the fund to date. It is a good measure of performance before the end of a fund's life
<b>Tracking Error</b>	- This is a measure of the standard deviation of a portfolio's returns in relation to the performance of its designated market benchmark.
<b>Treynor Ratio</b>	- Similar to Sharpe ratio but utilizes beta rather than excess risk as determined by standard deviation. It is calculated by taking the excess rate of return above the risk free rate divided by beta to derive the absolute rate of return per unit of risk. A higher value indicates a product has achieved better historical risk-adjusted performance.
<b>Up Market Capture</b>	- The ratio of average portfolio performance over the designated benchmark during periods of positive returns. A higher value indicates better product performance.

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